TOWN OPERATING BUDGET

Department	2025 Appropriations Approved Appropriations	2025 Expenditures Actual at 12/31/2025	2025 Encumbrances	2025 Unexpended Estimated Unexpended/ (Over Expended) Appropriations	2026 Select Board Recommendation Budget Request	Dollar Variance	Percent Variance
Executive Administration	$ 251,430.92	$ 240,349.88	$ -	11,081.04	$ 358,159.85	$ 106,728.93	42.4%
Town Clerk/Supervisors	$ 164,938.91	$ 160,651.32	$ -	4,287.59	$ 176,475.10	$ 11,536.19	7.0%
Administrative Services/Gen. Asst.	$ 376,174.40	$ 399,302.55	$ -	(23,128.15)	$ 418,082.60	$ 41,908.20	11.1%
Assessor's Office	$ 296,742.60	$ 300,751.07	$ -	(4,008.47)	$ 307,195.20	$ 10,452.60	3.5%
Tax Collection	$ 76,273.20	$ 75,110.23	$ -	1,162.97	$ 84,662.00	$ 8,388.80	11.0%
Community Development	$ 393,128.32	$ 322,283.07	$ 40,000.00	30,845.25	$ 437,102.40	$ 43,974.08	11.2%
Police Department	$ 2,072,412.91	$ 2,014,234.38	$ 40,941.00	17,237.53	$ 2,052,054.76	$ (20,358.15)	-1.0%
Fire Department	$ 1,209,616.25	$ 1,079,023.92	$ 34,963.20	95,629.13	$ 1,159,469.45	$ (50,146.80)	-4.1%
Solid Waste Facility	$ 891,437.20	$ 838,748.46	$ 5,000.00	47,688.74	$ 900,487.70	$ 9,050.50	1.0%
Building & Grounds	$ 362,225.60	$ 338,045.25	$ -	24,180.35	$ 385,121.60	$ 22,896.00	6.3%
Cemeteries	$ 104,847.60	$ 63,246.97	$ 30,500.00	11,100.63	$ 115,878.00	$ 11,030.40	10.5%
Highway Department	$ 3,112,447.20	$ 3,034,489.43	$ 38,381.02	39,576.75	$ 3,477,908.20	$ 365,461.00	11.7%
Parks & Recreation	$ 1,148,494.00	$ 1,170,483.99	$ 2,185.37	(24,175.36)	$ 1,207,497.10	$ 59,003.10	5.1%
Meredith Public Library (**Trustee's Budget**)	$ 650,839.52	$ 627,940.45	$ 13,966.00	8,933.07	$ 681,496.02	$ 30,656.50	4.7%
Municipal Administration	$ 2,595,880.00	$ 2,306,744.72	$ 46,166.00	242,969.28	$ 2,789,398.17	$ 193,518.17	7.5%
Personnel Administration	$ 3,665,151.51	$ 3,518,472.43	$ -	146,679.08	$ 3,859,442.22	$ 194,290.71	5.3%
Debt Service - Principal & Interest	$ 1,227,769.00	$ 1,217,769.00	$ -	10,000.00	$ 1,011,548.00	$ (216,221.00)	-17.6%
General Fund Operating Sub-Total:	**$ 18,599,809.14**	**$ 17,707,647.12**	**$ 252,102.59**	**$ 640,059.43**	**$ 19,421,978.37**	**$ -**	**4.4%**
Meredith Water Department	$ 780,500.84	$ 703,938.15	$ -	$ 76,562.69	$ 818,301.00	$ 37,800.16	4.8%
Meredith Sewer Department	$ 1,414,208.12	$ 988,645.11	$ 11,632.00	$ 413,931.01	$ 1,448,553.00	$ 34,344.88	2.4%
Water & Sewer Funds Operating Sub-Total:	**$ 2,194,708.96**	**$ 1,692,583.26**	**$ 11,632.00**	**$ 490,493.70**	**$ 2,266,853.99**	**$ -**	**3.3%**

REGIONAL ASSOCIATIONS & CONSERVATION COMMISSION

Department	2025 Appropriations Approved Appropriations	2025 Expenditures Actual at 12/31/2025		2025 Unexpended Estimated Unexpended Appropriations	2026 Select Board Recommendation Budget Request	Dollar Variance	Percent Variance
Conservation Commission	$ 33,000.00	$ 32,168.01		$ 831.99	$ 33,000.00	$ -	0.0%
Outside Associations	$ 238,630.00	$ 238,630.00		$ -	$ 265,054.00	$ 26,424.00	11.1%
Other Miscellaneous Sub-Total:	**$ 271,630.00**	**$ 270,798.01**		**$ 831.99**	**$ 298,054.00**	**$ (5,000.00)**	**9.7%**

CAPITAL PROJECTS/EXPENDABLE TRUST TRANSFERS

Department	2025 Appropriations Approved Appropriations	2025 Expenditures Actual at 12/31/2025		2025 Unexpended Estimated Unexpended Appropriations	2026 Select Board Recommendation Budget Request	Dollar Variance	Percent Variance
Transfer to Expendable Trusts	$ 1,106,000.00	$ 1,106,000.00		$ -	$ 1,404,000.00	$ -	0.0%
Capital Projects	$ -	$ -		$ -	$ -	$ -	0.0%
Cap Projects/Debt/CIP Sub-Total:	**$ 1,106,000.00**	**$ 1,106,000.00**		**$ -**	**$ 1,404,000.00**	**$ -**	**0.0%**
TOTAL BUDGET REQUEST:	**$ 22,172,148.10**	**$ 20,777,028.39**	**$ 263,734.59**	**$ 1,131,385.12**	**$ 23,390,886**	**$ 1,218,738.26**	**5.5%**

	2026 Select Board Recommendation
Appropriations (As Proposed)	$ 23,390,886
General Fund	$ 18,410,430
Water/Sewer	$ 2,266,854
Conservation Commission	$ 33,000
Regional Associations	$ 265,054
Debt Service	$ 1,011,548
Capital Projects/ETF's	$ 1,404,000
Less: Revenues	$ (7,361,078)
General Fund	$ 5,094,224
Water/Sewer	$ 2,266,854
Less: Use of Fund Balance	$ -
Add: Overlay	$ 47,500
War Service Credits	$ 312,125
Net Town Appr.	$ 16,389,433
Estimated 2026 Tax Rate:	$ 4.16

2025 Municipal Tax Rate	$ 3.44
$ Incr/($ Decr)	$ 0.72
% Incr/(% Decr)	20.9%

Summary of 2025 Tax Rate Calculation

Proof of Rate	Valuation	Tax Rate	Tax Effort
State Education Taxes (No utilities)	$ 3,920,634,017	$ 1.20	$ 4,700,502
All Other Taxes	$ 3,941,626,417	$ 9.42	$ 37,134,380
	2025 Total Tax Rate:	$ 10.62	$ 41,834,882

Summary of 2025 Tax Rate Breakdown

Jurisdiction	Tax Effort	Tax Rate
Municipal	$ 13,577,175	$ 3.44
County	$ 4,044,415	$ 1.03
Local Education	$ 19,512,790	$ 4.95
State Education	$ 4,700,502	$ 1.20
Total Tax Rate:	**$ 41,834,882**	**$ 10.62**

Department: Executive Administration [405]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	Dollar Variance	Percent Variance
PERSONNEL SERVICES								
0100-01-010	Full-time Employees	$ 207,154.40	$ 200,937	$ -	$ 6,217.06	$ 331,936.85	$ 124,782.45	60.2%
0111-01-011	Longevity	$ 500.00	$ 500.00	$ -	$ -	$ 500.00	$ -	0.0%
0150-01-015	Part Time Employees	$ 12,503.52	$ 13,680.54	$ -	$ (1,177.02)	$ -	$ (12,503.52)	-100.0%
0155-01-015	Seasonal/Temporary Employees	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
0160-01-016	Elected Officials - Selectmen	$ 13,000.00	$ 13,000.00	$ -	$ -	$ 13,000.00	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 233,157.92	$ 228,117.88	$ -	$ 5,040.04	$ 345,436.85	$ 112,278.93	48.2%
OPERATIONS & MAINTENANCE								
0210-01-020	Cell Phones	$ 1,100.00	$ 360.00	$ -	$ 740.00	$ 550.00	$ (550.00)	-50.0%
0220-01-020	Dues - Memberships	$ 500.00	$ 449.00	$ -	$ 51.00	$ 500.00	$ -	0.0%
0223-01-020	NHMA Dues	$ 11,423.00	$ 11,423.00	$ -	$ -	$ 11,423.00	$ -	0.0%
0708-01-070	Vehicle Reimbursement	$ 5,000.00	$ -	$ -	$ 5,000.00	$ -	$ (5,000.00)	-100.0%
4395-01-043	Office Supplies	$ 250.00	$ -	$ -	$ 250.00	$ 250.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 18,273.00	$ 12,232.00	$ -	$ 6,041.00	$ 12,723.00	$ (5,550.00)	-30.4%
CAPITAL OUTLAY								
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	
	DEPARTMENT TOTAL:	**$ 251,430.92**	**$ 240,349.88**	**$ -**	**$ 11,081.04**	**$ 358,159.85**	**$ 106,728.93**	42.4%

Department: Town Clerk/Supervisors of the Checklist [410|411]

Account Number	Account Description	2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
		2025 Appropriations				2026 Select Board Recommendation		
PERSONNEL SERVICES - ELECTED OFFICIAL - TOWN CLERK								
0160-01-016	Elected Official	$ 76,594.51	$ 76,787.79	$ -	$ (193.28)	$ 79,380.70	$ 2,786.19	3.6%
	TOTAL ELECTED OFFICIAL:	$ 76,594.51	$ 76,787.79	$ -	$ (193.28)	$ 79,380.70	$ 2,786.19	3.6%
PERSONNEL SERVICES - TOWN EMPLOYEE (DEPUTY TOWN CLERK)								
0100-01-010	Full-time Employees	$ 67,944.40	$ 67,505.83	$ -	$ 438.57	$ 69,844.40	$ 1,900.00	2.8%
0109-01-010	Overtime	$ -	$ 930.28	$ -	$ (930.28)	$ 1,000.00	$ 1,000.00	0.0%
0111-01-011	Longevity	$ 1,000.00	$ -	$ -	$ 1,000.00	$ -	$ (1,000.00)	-100.0%
	TOTAL PERSONNEL SERVICES:	$ 68,944.40	$ 68,436.11	$ -	$ 508.29	$ 70,844.40	$ 1,900.00	2.8%
OPERATIONS & MAINTENANCE - OFFICE OF THE TOWN CLERK								
0201-01-020	Advertising	$ 500.00	$ 549.00	$ -	$ (49.00)	$ 700.00	$ 200.00	40.0%
0215-01-020	Dog Fees - State	$ 2,500.00	$ 2,587.50	$ -	$ (87.50)	$ 2,700.00	$ 200.00	8.0%
0216-01-020	Dog License Supplies	$ 500.00	$ 506.95	$ -	$ (6.95)	$ 550.00	$ 50.00	10.0%
0220-01-020	Dues - Memberships	$ 400.00	$ 1,165.00	$ -	$ (765.00)	$ 2,500.00	$ 2,100.00	525.0%
0245-01-020	Marriage Licenses - State	$ 2,500.00	$ 2,279.00	$ -	$ 221.00	$ 2,500.00	$ -	0.0%
0259-01-020	Publications	$ 200.00	$ -	$ -	$ 200.00	$ 500.00	$ 300.00	150.0%
0295-01-020	Vital Records / New RSA's	$ 5,000.00	$ 3,508.00	$ -	$ 1,492.00	$ 5,000.00	$ -	0.0%
0297-01-020	Polls - All Day Expenses	$ 1,500.00	$ 628.65	$ -	$ 871.35	$ 2,500.00	$ 1,000.00	66.7%
4220-01-045	Optech Maintenance Contract	$ 1,000.00	$ 300.00	$ -	$ 700.00	$ 1,000.00	$ -	0.0%
4471-01-043	Voting Supplies	$ 500.00	$ -	$ -	$ 500.00	$ 1,000.00	$ 500.00	100.0%
4650-01-048	Binding & Restoration of Records	$ 2,000.00	$ -	$ -	$ 2,000.00	$ 2,000.00	$ -	0.0%
4670-01-048	Voting Machine Programs	$ 1,500.00	$ 3,500.20	$ -	$ (2,000.20)	$ 3,000.00	$ 1,500.00	100.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 18,100.00	$ 15,024.30	$ -	$ 3,075.70	$ 23,950.00	$ 5,850.00	32.3%
	TOTAL OFFICE OF THE TOWN CLERK:	$ 163,638.91	$ 160,248.20	$ -	$ 3,390.71	$ 174,175.10	$ 10,536.19	6.4%
SUPERVISORS OF THE CHECKLIST (ELECTED)								
0170-01-017	Supervisors of Checklist	$ 1,000.00	$ 295.12	$ -	$ 704.88	$ 2,000.00	$ 1,000.00	100.0%
	TOTAL - SUPERVISORS OF THE CHECKLIST:	$ 1,000.00	$ 295.12	$ -	$ 704.88	$ 2,000.00	$ 1,000.00	100.0%
SUPERVISORS OF THE CHECKLIST - OPERATIONS & MAINTENANCE								
0201-01-020	Advertising	$ 200.00	$ 108.00	$ -	$ 92.00	$ 200.00	$ -	0.0%
4471-01-043	Voting Supplies	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 300.00	$ 108.00	$ -	$ 192.00	$ 300.00	$ -	0.0%
	TOTAL SUPERVISORS OF THE CHECKLIST:	$ 1,300.00	$ 403.12	$ -	$ 896.88	$ 2,300.00	$ 1,000.00	76.9%
	DEPARTMENT TOTAL:	**$ 164,938.91**	**$ 160,651.32**	**$ -**	**$ 4,287.59**	**$ 176,475.10**	**$ 11,536.19**	**7.0%**

Department: Administrative Services [412]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	Dollar Variance	Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 264,274.40	$ 267,785.59	$ -	$ (3,511.19)	$ 287,707.60	$ 23,433.20	8.9%
0109-01-010	Overtime	$ 1,500.00	$ 233.77	$ -	$ 1,266.23	$ 1,500.00	$ -	0.0%
0111-01-011	Longevity	$ 500.00	$ 500.00	$ -	$ -	$ 500.00	$ -	0.0%
0160-01-016	Elected Officials - Treasurer	$ 850.00	$ 850.00	$ -	$ -	$ 850.00	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 267,124.40	$ 269,369.36	$ -	$ (2,244.96)	$ 290,557.60	$ 23,433.20	8.8%
	OPERATIONS & MAINTENANCE							
0220-01-020	Dues - Memberships	$ 1,250.00	$ 686.25	$ -	$ 563.75	$ 1,250.00	$ -	0.0%
0259-01-020	Publications	$ 500.00	$ 284.00	$ -	$ 216.00	$ 500.00	$ -	0.0%
0287-01-020	Town Reports	$ 4,500.00	$ 3,944.14	$ -	$ 555.86	$ 6,000.00	$ 1,500.00	33.3%
4620-01-048	Independent Auditor	$ 52,800.00	$ 50,390.00	$ -	$ 2,410.00	$ 49,775.00	$ (3,025.00)	-5.7%
	TOTAL OPERATIONS & MAINTENANCE:	$ 59,050.00	$ 55,304.39	$ -	$ 3,745.61	$ 57,525.00	$ (1,525.00)	-2.6%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	ADMINISTRATIVE SERVICES TOTAL:	$ 326,174.40	$ 324,673.75	$ -	$ 1,500.65	$ 348,082.60	$ 21,908.20	6.7%
	GENERAL ASSISTANCE [413]							
0230-01-020	General Assistance	$ 50,000.00	$ 74,628.80	$ -	$ (24,628.80)	$ 70,000.00	$ 20,000.00	40.0%
	TOTAL GENERAL ASSISTANCE:	$ 50,000.00	$ 74,628.80	$ -	$ (24,628.80)	$ 70,000.00	$ 20,000.00	40.0%
	DEPARTMENT TOTAL:	**$ 376,174.40**	**$ 399,302.55**	**$ -**	**$ (23,128.15)**	**$ 418,082.60**	**$ 41,908.20**	**11.1%**

Department: Assessing Office [415]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	Dollar Variance	Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 253,605.60	$ 258,847.38	$ -	$ (5,241.78)	$ 263,187.20	$ 9,581.60	3.8%
0111-01-011	Longevity	$ 2,000.00	$ 2,000.00	$ -	$ -	$ 2,000.00	$ -	0.0%
0150-01-015	Part-time Employees	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 255,605.60	$ 260,847.38	$ -	$ (5,241.78)	$ 265,187.20	$ 9,581.60	3.7%
	OPERATIONS & MAINTENANCE							
0205-01-020	Boot Allowance	$ 250.00	$ 250.00	$ -	$ -	$ 500.00	$ 250.00	100.0%
0210-01-020	Cell Phone	$ 1,100.00	$ 1,087.22	$ -	$ 12.78	$ 1,200.00	$ 100.00	9.1%
0220-01-020	Dues - Memberships	$ 1,075.00	$ 1,047.00	$ -	$ 28.00	$ 902.00	$ (173.00)	-16.1%
0285-01-020	Tax Maps	$ 11,000.00	$ 10,664.15	$ -	$ 335.85	$ 8,000.00	$ (3,000.00)	-27.3%
4125-01-045	Software Maint. Contract	$ 26,712.00	$ 26,701.00	$ -	$ 11.00	$ 30,406.00	$ 3,694.00	13.8%
4288-01-045	Vehicle Maintenance	$ 850.00	$ 30.78	$ -	$ 819.22	$ 850.00	$ -	0.0%
4395-01-043	Supplies - Miscellaneous	$ 150.00	$ 123.54	$ -	$ 26.46	$ 150.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 41,137.00	$ 39,903.69	$ -	$ 1,233.31	$ 42,008.00	$ 871.00	2.1%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -		
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -		
	DEPARTMENT TOTAL:	**$ 296,742.60**	**$ 300,751.07**	**$ -**	**$ (4,008.47)**	**$ 307,195.20**	**$ 10,452.60**	3.5%

Department: Tax Collection [418]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 62,223.20	$ 63,025.03	$ -	$ (801.83)	$ 67,112.00	$ 4,888.80	7.9%
0109-01-010	Overtime	$ 2,500.00	$ 1,338.91	$ -	$ 1,161.09	$ 2,500.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 64,723.20	$ 64,363.94	$ -	$ 359.26	$ 69,612.00	$ 4,888.80	7.6%
	OPERATIONS & MAINTENANCE							
0224-01-020	Dues -Memberships	$ 50.00	$ 115.00	$ -	$ (65.00)	$ 50.00	$ -	0.0%
4238-01-048	Mortgage Search Service	$ 5,000.00	$ -	$ -	$ 5,000.00	$ 5,000.00	$ -	0.0%
4634-01-048	Bill Processing Service	$ 6,500.00	$ 10,631.29	$ -	$ (4,131.29)	$ 10,000.00	$ 3,500.00	53.8%
	TOTAL OPERATIONS & MAINTENANCE:	$ 11,550.00	$ 10,746.29	$ -	$ 803.71	$ 15,050.00	$ 3,500.00	30.3%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	
	DEPARTMENT TOTAL:	**$ 76,273.20**	**$ 75,110.23**	**$ -**	**$ 1,162.97**	**$ 84,662.00**	**$ 8,388.80**	11.0%

Department: **Planning and Development [421]**

Account Number	Account Description	2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
		2025 Appropriations				**2026 Select Board Recommendation**		
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 295,226.00	$ 286,313.09	$ -	$ 8,912.91	$ 336,752.40	$ 41,526.40	14.1%
0109-01-010	Overtime	$ -	$ 1,180.17	$ -	$ (1,180.17)	$ 2,500.00	$ 2,500.00	
0111-01-011	Longevity	$ 1,500.00	$ 1,500.00	$ -	$ -	$ 1,500.00	$ -	0.0%
0150-01-015	Part-time Employees	$ 34,552.32	$ 19,804.16	$ -	$ 14,748.16	$ -	$ (34,552.32)	-100.0%
	TOTAL PERSONNEL SERVICES:	$ 331,278.32	$ 308,797.42	$ -	$ 22,480.90	$ 340,752.40	$ 9,474.08	2.9%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 5,000.00	$ 3,921.75	$ -	$ 1,078.25	$ 4,000.00	$ (1,000.00)	-20.0%
0205-01-020	Boot Allowance	$ 250.00	$ 250.00	$ -	$ -	$ 250.00	$ -	0.0%
0210-01-020	Cell Phone	$ 500.00	$ 961.41	$ -	$ (461.41)	$ 1,000.00	$ 500.00	100.0%
0220-01-020	Dues - Memberships	$ 1,700.00	$ 1,408.00	$ -	$ 292.00	$ 1,700.00	$ -	0.0%
0258-01-020	Printing	$ 200.00	$ -	$ -	$ 200.00	$ 200.00	$ -	0.0%
0259-01-020	Publications	$ 200.00	$ -	$ -	$ 200.00	$ 200.00	$ -	0.0%
4207-01-020	Misc Service Contracts	$ 40,000.00	$ -	$ 40,000.00	$ -	$ 75,000.00	$ 35,000.00	87.5%
4288-01-045	Vehicle Maintenance	$ 1,500.00	$ 1,349.90	$ -	$ 150.10	$ 1,500.00	$ -	0.0%
4395-01-043	Supplies - Miscellaneous	$ 500.00	$ 404.52	$ -	$ 95.48	$ 500.00	$ -	0.0%
4617-01-048	Inspection Services	$ 4,000.00	$ -	$ -	$ 4,000.00	$ 4,000.00	$ -	0.0%
4648-01-048	Professional GIS Services	$ 8,000.00	$ 5,190.07	$ -	$ 2,809.93	$ 8,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 61,850.00	$ 13,485.65	$ 40,000.00	$ 8,364.35	$ 96,350.00	$ 34,500.00	55.8%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	
	DEPARTMENT TOTAL:	**$ 393,128.32**	**$ 322,283.07**	**$ 40,000.00**	**$ 30,845.25**	**$ 437,102.40**	**$ 43,974.08**	11.2%

Department: Police Department [430]

		2025 Appropriations				2026 Select Board Recommendation		
Account Number	**Account Description**	**2025 Appropriations**	**Expended 12/31/2025**	**2025 Encumbrances**	**Variance Budget/Actual**	**Budget Recommendation**	**Dollar Variance**	**Percent Variance**
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 1,416,250.80	$ 1,385,391.07	$ -	$ 30,859.73	$ 1,510,254.80	$ 94,004.00	6.6%
0109-01-010	Overtime	$ 96,000.00	$ 135,170.77	$ -	$ (39,170.77)	$ 96,000.00	$ -	0.0%
0111-01-011	Longevity	$ 4,000.00	$ 4,000.00	$ -	$ -	$ 4,000.00	$ -	0.0%
0113-01-010	Training	$ 10,000.00	$ 9,868.03	$ -	$ 131.97	$ 10,000.00	$ -	0.0%
0116-01-015	Cadets/Parking Enforcement	$ 44,672.00	$ 21,528.96	$ -	$ 23,143.04	$ 46,105.60	$ 1,433.60	3.2%
0117-01-015	Prosecutor	$ 54,000.00	$ 54,043.00	$ -	$ (43.00)	$ 54,000.00	$ -	0.0%
0121-01-015	Special Officers	$ 90,585.04	$ 86,632.42	$ -	$ 3,952.62	$ 93,479.36	$ 2,894.32	3.2%
0150-01-015	Part-time Employees	$ 4,500.00	$ 4,975.81	$ -	$ (475.81)	$ 4,500.00	$ -	0.0%
0182-01-010	Pedestrian Grant	$ 3,000.00	$ 3,411.72	$ -	$ (411.72)	$ 3,000.00	$ -	0.0%
0181-01-010	Distracted Driver Grant	$ 1,200.00	$ 1,418.24	$ -	$ (218.24)	$ 1,200.00	$ -	0.0%
0185-01-010	Speed Grant	$ 1,200.00	$ 1,270.83	$ -	$ (70.83)	$ 1,200.00	$ -	0.0%
0186-01-010	Mobilizations Grant	$ 3,400.00	$ 690.12	$ -	$ 2,709.88	$ 3,400.00	$ -	0.0%
0188-01-010	DWI	$ 1,200.00	$ 2,596.34	$ -	$ (1,396.34)	$ 1,200.00	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 1,730,007.84	$ 1,710,997.31	$ -	$ 19,010.53	$ 1,828,339.76	$ 98,331.92	5.7%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 150.00	$ -	$ -	$ 150.00	$ 150.00	$ -	0.0%
0205-01-020	Boot Allowance	$ -	$ 2,750.00	$ -	$ (2,750.00)	$ 2,750.00	$ 2,750.00	100.0%
0210-01-020	Cell Phones	$ 5,550.00	$ 12,191.04	$ -	$ (6,641.04)	$ 12,500.00	$ 6,950.00	125.2%
0220-01-020	Dues - Memberships	$ 650.00	$ 740.00	$ -	$ (90.00)	$ 650.00	$ -	0.0%
0240-01-020	Law Book Updates	$ 400.00	$ 723.60	$ -	$ (323.60)	$ 400.00	$ -	0.0%
0290-01-020	Uniforms	$ 17,000.00	$ 16,869.01	$ -	$ 130.99	$ 17,000.00	$ -	0.0%
0355-01-030	Minor Equipment	$ 48,525.00	$ 35,388.36	$ -	$ 13,136.64	$ 24,000.00	$ (24,525.00)	-50.5%
0370-01-030	Portable Radios	$ 6,000.00	$ 8,393.24	$ -	$ (2,393.24)	$ 3,000.00	$ (3,000.00)	-50.0%
4113-01-045	Boat Maintenance	$ 2,500.00	$ 1,487.38	$ -	$ 1,012.62	$ 2,500.00	$ -	0.0%
4115-01-045	Building Repairs & Maintenance	$ 38,890.00	$ 18,401.61	$ 17,890.00	$ 2,598.39	$ 10,000.00	$ (28,890.00)	-74.3%
4125-01-045	Software Maintenance Contract	$ 19,000.00	$ 20,757.10	$ -	$ (1,757.10)	$ 20,000.00	$ 1,000.00	5.3%
4155-01-045	Fire Extinguisher Maintenance	$ 550.00	$ 336.84	$ -	$ 213.16	$ 550.00	$ -	0.0%
4240-01-045	Radar Maintenance	$ 1,000.00	$ 871.00	$ -	$ 129.00	$ 1,000.00	$ -	0.0%
4241-01-045	Radio Maintenance	$ 28,433.00	$ 3,205.83	$ 23,051.00	$ 2,176.17	$ 15,000.00	$ (13,433.00)	-47.2%
4252-01-045	Alarm Maintenance	$ 1,000.00	$ 770.00	$ -	$ 230.00	$ 1,000.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 8,000.00	$ 13,410.26	$ -	$ (5,410.26)	$ 10,000.00	$ 2,000.00	25.0%
4300-01-043	Ammunition	$ 6,000.00	$ 5,838.90	$ -	$ 161.10	$ 6,000.00	$ -	0.0%
4301-01-043	Animal Control Supplies	$ 15.00	$ -	$ -	$ 15.00	$ 15.00	$ -	0.0%
4370-01-043	Intoxilyzer Supplies	$ 250.00	$ -	$ -	$ 250.00	$ 250.00	$ -	0.0%
4395-01-043	Office Supplies	$ 3,000.00	$ 3,973.31	$ -	$ (973.31)	$ 5,000.00	$ 2,000.00	66.7%
4450-01-043	Tires - Auto	$ 5,500.00	$ 5,113.00	$ -	$ 387.00	$ 5,500.00	$ -	0.0%
4514-01-047	Blood/Alcohol Exams	$ 500.00	$ 200.00	$ -	$ 300.00	$ 500.00	$ -	0.0%
4829-01-022	Motorcycle Lease	$ 1,950.00	$ 325.00	$ -	$ 1,625.00	$ 1,950.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 194,863.00	$ 151,745.48	$ 40,941.00	$ 2,176.52	$ 139,715.00	$ (55,148.00)	-28.3%
	CAPITAL OUTLAY							
0365-01-030	Police Vehicles	$ 147,542.07	$ 151,491.59	$ -	$ (3,949.52)	$ 84,000.00	$ (63,542.07)	-43.1%
	TOTAL CAPITAL OUTLAY:	$ 147,542.07	$ 151,491.59	$ -	$ (3,949.52)	$ 84,000.00	$ (63,542.07)	-43.1%
	DEPARTMENT TOTAL:	**$ 2,072,412.91**	**$ 2,014,234.38**	**$ 40,941.00**	**$ 17,237.53**	**$ 2,052,054.76**	**$ (20,358.15)**	**-1.0%**

Department: Fire Department [433]

Account Number	Account Description	2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
		2025 Appropriations				**2026 Select Board Recommendation**		
	PERSONNEL SERVICES							
0100-01-010	Full-Time Employees	$ 508,686.08	$ 494,058.56	$ -	$ 14,627.52	$ 511,021.28	$ 2,335.20	0.5%
0109-01-010	Overtime	$ 46,240.87	$ 9,365.03	$ -	$ 36,875.84	$ 46,240.87	$ -	0.0%
0113-01-010	Training					$ 19,500.00		
0150-01-015	Part-Time Employees	$ 93,412.80	$ 79,970.27	$ -	$ 13,442.53	$ 96,357.30	$ 2,944.50	3.2%
0111-01-011	Longevity	$ 1,500.00	$ 1,500.00	$ -	$ -	$ 1,500.00	$ -	0.0%
0122-01-015	Firefighters	$ 262,500.00	$ 169,721.38	$ -	$ 92,778.62	$ 262,500.00	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 912,339.75	$ 754,615.24	$ -	$ 157,724.51	$ 937,119.45	$ 5,279.70	2.7%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 350.00	$ -	$ -	$ 350.00	$ 450.00	$ 100.00	28.6%
0201-01-020	Advertising & Printing (Forest Fires)	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
0205-01-020	Boot Allowance	$ -	$ 1,750.00	$ -	$ (1,750.00)	$ 1,750.00	$ 1,750.00	100.0%
0210-01-020	Cell Phones - Chief	$ 5,550.00	$ 6,069.84	$ -	$ (519.84)	$ 7,000.00	$ 1,450.00	26.1%
0220-01-020	Dues - Memberships	$ 1,900.00	$ 2,793.31	$ -	$ (893.31)	$ 12,000.00	$ 10,100.00	116.2%
0222-01-020	NH State Firemen's Assoc. Dues	$ 1,800.00	$ 1,204.00	$ -	$ 596.00	$ 1,600.00	$ (200.00)	-15.8%
0259-01-020	Publications	$ 1,000.00	$ 60.00	$ -	$ 940.00	$ 1,000.00	$ -	-44.4%
0290-01-020	Uniforms	$ 7,500.00	$ 7,485.97	$ -	$ 14.03	$ 12,000.00	$ 4,500.00	1100.0%
0293-01-020	Awards, Badges, and Insignia					$ 5,500.00	$ 5,500.00	73.3%
0327-01-020	Forestry Equipment (Forest Fires)	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
0355-01-030	Minor Equipment	$ 106,926.50	$ 133,096.47	$ -	$ (26,169.97)	$ 30,000.00	$ (76,926.50)	-71.9%
0372-01-030	Safety Equipment	$ 3,000.00	$ 3,424.34	$ 11,975.00	$ (12,399.34)	$ 3,000.00	$ -	0.0%
4113-01-045	Boat Maintenance	$ 3,000.00	$ 3,781.59	$ -	$ (781.59)	$ 3,000.00	$ -	0.0%
4115-01-045	Building Maintenance	$ 30,000.00	$ 20,899.58	$ 22,988.20	$ (13,887.78)	$ 60,000.00	$ 30,000.00	100.0%
4125-01-045	Computer Software Maintenance	$ 4,500.00	$ 3,700.03	$ -	$ 799.97	$ 4,000.00	$ (500.00)	-11.1%
4143-01-045	Equipment Maintenance	$ 3,500.00	$ 6,214.31	$ -	$ (2,714.31)	$ 3,500.00	$ -	0.0%
4154-01-045	Fire Alarm Maintenance	$ 2,000.00	$ 2,186.75	$ -	$ (186.75)	$ 2,200.00	$ 200.00	10.0%
4155-01-045	Fire Extinguisher Maintenance	$ 1,300.00	$ 1,065.00	$ -	$ 235.00	$ 1,400.00	$ 100.00	7.7%
4241-01-045	Radio Maintenance	$ 1,500.00	$ 1,575.07	$ -	$ (75.07)	$ 1,500.00	$ -	0.0%
4251-01-045	SCBA Maintenance	$ 3,500.00	$ 3,913.98	$ -	$ (413.98)	$ 4,000.00	$ 500.00	14.3%
4288-01-045	Vehicle Maintenance	$ 16,000.00	$ 10,682.99	$ -	$ 5,317.01	$ 16,000.00	$ -	0.0%
4351-01-043	Fire Prevention Materials	$ 1,000.00	$ 1,533.53	$ -	$ (533.53)	$ 1,000.00	$ -	0.0%
4352-01-043	Fittings & Couplings	$ 1,800.00	$ -	$ -	$ 1,800.00	$ 1,800.00	$ -	0.0%
4361-01-043	Hose & Accessories	$ 2,500.00	$ -	$ -	$ 2,500.00	$ 4,500.00	$ 2,000.00	80.0%
4395-01-043	Office Supplies	$ 2,000.00	$ 2,346.22	$ -	$ (346.22)	$ 3,500.00	$ 1,500.00	75.0%
4431-01-043	Safety Supplies	$ 40,000.00	$ 52,293.70	$ -	$ (12,293.70)	$ 40,000.00	$ -	0.0%
4460-01-043	Training Supplies	$ 800.00	$ -	$ -	$ 800.00	$ 800.00	$ -	0.0%
4538-01-047	Issuance of Fire Permits	$ 150.00	$ -	$ -	$ 150.00	$ 150.00	$ -	0.0%
4840-01-022	Tower Rental (Forest Fires)	$ 500.00	$ 500.00	$ -	$ -	$ 500.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 242,276.50	$ 266,576.68	$ 34,963.20	$ (59,263.38)	$ 222,350.00	$ (19,926.50)	-8.2%
	CAPITAL OUTLAY							
0399-01-030	Inspector Vehicle Replacement	$ 55,000.00	$ 57,832.00	$ -	$ (2,832.00)	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ 55,000.00	$ 57,832.00	$ -	$ (2,832.00)	$ -	$ -	
	Transfer from Expendable Trust Fund (ETF)	$ -	$ -	$ -	$ -	$ -		
	DEPARTMENT TOTAL:	**$ 1,209,616.25**	**$ 1,079,023.92**	**$ 34,963.20**	**$ 95,629.13**	**$ 1,159,469.45**	**$ (50,146.80)**	**-4.1%**

Department: DPW - Solid Waste [436]

Account Number	Account Description	2025 Appropriations				2026 Select Board Recommendation		
		2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-Time Employees	$ 252,938.00	$ 256,905.34	$ -	$ (3,967.34)	$ 334,837.60	$ 81,899.60	32.4%
0109-01-010	Overtime	$ 15,000.00	$ 14,100.02	$ -	$ 899.98	$ 15,000.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
0150-01-015	Part Time Employees	$ 28,774.20	$ 3,923.70	$ -	$ 24,850.50	$ 29,675.10	$ 900.90	3.1%
0155-01-015	Seasonal/Temporary Employees	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 296,712.20	$ 274,929.06	$ -	$ 21,783.14	$ 379,512.70	$ 82,800.50	27.9%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 100.00	$ 88.00	$ -	$ 12.00	$ 100.00	$ -	0.0%
0205-01-020	Boot Allowance	$ 1,500.00	$ 1,250.00	$ -	$ 250.00	$ 1,750.00	$ 250.00	16.7%
0220-01-020	Dues - Memberships	$ 1,000.00	$ 1,008.16	$ -	$ (8.16)	$ 1,000.00	$ -	0.0%
0259-01-020	Publications	$ 25.00	$ -	$ -	$ 25.00	$ 25.00	$ -	0.0%
0290-01-020	Uniforms	$ 3,000.00	$ 3,476.06	$ -	$ (476.06)	$ 3,000.00	$ -	0.0%
0355-01-030	Minor Equipment	$ 750.00	$ -	$ -	$ 750.00	$ 750.00	$ -	0.0%
0395-01-022	Kenworth					$ 48,000.00	$ 48,000.00	100.0%
4115-01-045	Building Maintenance	$ 5,000.00	$ 1,403.03	$ -	$ 3,596.97	$ 3,500.00	$ (1,500.00)	-30.0%
4143-01-045	Equipment Maintenance	$ 3,500.00	$ 2,993.26	$ -	$ 506.74	$ 3,500.00	$ -	0.0%
4155-01-045	Fire Extinguisher Maintenance	$ 250.00	$ -	$ -	$ 250.00	$ 250.00	$ -	0.0%
4171-01-045	Grinder/Chipper Maint.	$ 10,000.00	$ -	$ -	$ 10,000.00	$ 10,000.00	$ -	0.0%
4250-01-045	Scales/Computer Maint.	$ 4,000.00	$ 5,353.90	$ -	$ (1,353.90)	$ 4,000.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 12,000.00	$ 14,392.13	$ -	$ (2,392.13)	$ 40,000.00	$ 28,000.00	233.3%
4298-01-045	Yard Maintenance	$ 25,000.00	$ 5,378.82	$ 5,000.00	$ 14,621.18	$ 25,000.00	$ -	0.0%
4304-01-043	Baling Wire	$ 3,500.00	$ 4,176.46	$ -	$ (676.46)	$ 3,500.00	$ -	0.0%
4395-01-043	Office Supplies	$ 500.00	$ 145.32	$ -	$ 354.68	$ 500.00	$ -	0.0%
4431-01-043	Safety Equipment	$ 350.00	$ 16.18	$ -	$ 333.82	$ 350.00	$ -	0.0%
4451-01-043	Trailer Tires	$ 12,000.00	$ 2,510.00	$ -	$ 9,490.00	$ 12,000.00	$ -	0.0%
4520-01-047	Construct Debris/Asphalt Shingle	$ 110,000.00	$ 97,677.33	$ -	$ 12,322.67	$ 110,000.00	$ -	0.0%
4530-01-047	Trans - Demolition Disposal	$ 75,000.00	$ 61,400.00	$ -	$ 13,600.00	$ 5,000.00	$ (70,000.00)	-93.3%
4535-01-047	Trans - Woodchip Disposal	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4540-01-047	Hazardous Waste Collection	$ 12,500.00	$ 11,584.00	$ -	$ 916.00	$ 12,500.00	$ -	0.0%
4550-01-047	Propane Tank Disposal	$ 250.00	$ 541.75	$ -	$ (291.75)	$ 250.00	$ -	0.0%
4551-01-047	AVRRDD	$ 200,000.00	$ 209,672.25	$ -	$ (9,672.25)	$ 215,000.00	$ 15,000.00	7.5%
4560-01-047	Scrap Metal	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4581-01-047	Trans - Trash Disposal	$ 100,000.00	$ 126,490.95	$ -	$ (26,490.95)	$ 5,000.00	$ (95,000.00)	-95.0%
4611-01-048	Landfill Monitoring	$ 13,500.00	$ 14,261.80	$ -	$ (761.80)	$ 15,000.00	$ 1,500.00	11.1%
	TOTAL OPERATIONS & MAINTENANCE:	$ 594,725.00	$ 563,819.40	$ 5,000.00	$ 25,905.60	$ 520,975.00	$ (73,750.00)	-12.4%
	CAPITAL OUTLAY							
	Volvo Skid Steer	$ -	$ -	$ -	$ -	$ 90,000.00	$ -	0.0%
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ 90,000.00	$ -	0.0%
	Transfer from Expendable Trust Fund (ETF)	$ -	$ -	$ -	$ -	$ 90,000.00	$ -	0.0%
	DEPARTMENT TOTAL:	**$ 891,437.20**	**$ 838,748.46**	**$ 5,000.00**	**$ 47,688.74**	**$ 900,487.70**	**$ 9,050.50**	**1.0%**

Department: DPW - Building & Grounds [437]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-Time Employees	$ 210,175.60	$ 242,284.61	$ -	$ (32,109.01)	$ 266,471.60	$ 56,296.00	26.8%
0109-01-010	Overtime	$ 10,000.00	$ 5,727.71	$ -	$ 4,272.29	$ 10,000.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
0155-01-015	Seasonal/Temporary Employees	$ 15,000.00	$ 865.92	$ -	$ 14,134.08	$ 15,000.00	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 235,175.60	$ 248,878.24	$ -	$ (13,702.64)	$ 291,471.60	$ 56,296.00	23.9%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
0205-01-020	Boots	$ 1,200.00	$ 1,250.00	$ -	$ (50.00)	$ 1,500.00	$ 300.00	25.0%
0210-01-020	Cell Phones	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
0290-01-020	Uniforms	$ 2,500.00	$ 3,145.97	$ -	$ (645.97)	$ 2,500.00	$ -	0.0%
0333-01-030	Garbage Containers	$ 250.00	$ -	$ -	$ 250.00	$ 250.00	$ -	0.0%
0355-01-030	Minor Equipment	$ 5,000.00	$ 1,427.73	$ -	$ 3,572.27	$ 5,000.00	$ -	0.0%
4115-01-045	Building Maintenance	$ 35,000.00	$ 11,821.58	$ -	$ 23,178.42	$ 35,000.00	$ -	0.0%
4143-01-045	Equipment Maintenance	$ 3,000.00	$ 2,976.21	$ -	$ 23.79	$ 3,000.00	$ -	0.0%
4172-01-045	Grounds Maint - General	$ 15,000.00	$ 12,283.13	$ -	$ 2,716.87	$ 15,000.00	$ -	0.0%
4173-01-045	GM - Flowers & Wreaths	$ 15,000.00	$ 14,068.44	$ -	$ 931.56	$ 15,000.00	$ -	0.0%
4285-01-045	Vandalism	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 7,500.00	$ 8,288.78	$ -	$ (788.78)	$ 8,500.00	$ 1,000.00	13.3%
4292-01-045	Irrigation Maintenance	$ 1,500.00	$ 130.14	$ -	$ 1,369.86	$ 2,500.00	$ 1,000.00	66.7%
4395-01-043	Office Supplies	$ 500.00	$ 955.03	$ -	$ (455.03)	$ 300.00	$ (200.00)	-40.0%
4810-01-022	Chemical Toilets	$ 4,500.00	$ 1,666.00	$ -	$ 2,834.00	$ 4,000.00	$ (500.00)	-11.1%
	TOTAL OPERATIONS & MAINTENANCE:	$ 92,050.00	$ 58,013.01	$ -	$ 34,036.99	$ 93,650.00	$ 1,600.00	1.7%
	CAPITAL OUTLAY							
	Maverick	$ 35,000.00	$ 31,154.00	$ -	$ 3,846.00	$ -		
	TOTAL CAPITAL OUTLAY:	$ 35,000.00	$ 31,154.00	$ -	$ 3,846.00	$ -		
	DEPARTMENT TOTAL:	**$ 362,225.60**	**$ 338,045.25**	**$ -**	**$ 24,180.35**	**$ 385,121.60**	**$ 22,896.00**	**6.3%**

Department: DPW - Cemeteries [438]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-Time Employees	$ 56,797.60	$ 57,484.58	$ -	$ (686.98)	$ 60,028.00	$ 3,230.40	5.7%
0109-01-010	Overtime	$ 3,500.00	$ 1,131.79	$ -	$ 2,368.21	$ 3,500.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL PERSONNEL SERVICES:	$ 60,297.60	$ 58,616.37	$ -	$ 1,681.23	$ 63,528.00	$ 3,230.40	5.4%
	OPERATIONS & MAINTENANCE							
0205-01-020	Boots	$ 300.00	$ 250.00	$ -	$ 50.00	$ 300.00	$ -	0.0%
0220-01-020	Dues - Memberships	$ 100.00	$ 20.00	$ -	$ 80.00	$ 100.00	$ -	0.0%
0290-01-020	Uniforms	$ 750.00	$ 757.15	$ -	$ (7.15)	$ 750.00	$ -	0.0%
0355-01-030	Misc. Equipment	$ 500.00	$ 188.97	$ -	$ 311.03	$ 500.00	$ -	0.0%
4115-01-045	Building Maintenance	$ 31,500.00	$ 737.83	$ 30,500.00	$ 262.17	$ 1,500.00	$ (30,000.00)	-95.2%
4143-01-045	Equipment Maintenance	$ 2,500.00	$ 661.76	$ -	$ 1,838.24	$ 2,500.00	$ -	0.0%
4243-01-045	Road Maintenance	$ 2,500.00	$ -	$ -	$ 2,500.00	$ 2,500.00	$ -	0.0%
4274-01-045	Tree Maintenance	$ 3,000.00	$ -	$ -	$ 3,000.00	$ 3,000.00	$ -	0.0%
4280-01-045	Outlying Cemetery Maintenance	$ 250.00	$ 73.04	$ -	$ 176.96	$ 250.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 1,200.00	$ 579.37	$ -	$ 620.63	$ 1,500.00	$ 300.00	25.0%
4292-01-045	Water Line Maintenance	$ 100.00	$ 833.76	$ -	$ (733.76)	$ 100.00	$ -	0.0%
4295-01-045	Winter Maintenance	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
4350-01-043	Fertilizer	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
4395-01-043	Office Supplies	$ 250.00	$ 241.95	$ -	$ 8.05	$ 250.00	$ -	0.0%
4397-01-043	Miscellaneous Supplies	$ 500.00	$ 286.77	$ -	$ 213.23	$ 500.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 44,550.00	$ 4,630.60	$ 30,500.00	$ 9,419.40	$ 14,850.00	$ (29,700.00)	-66.7%
	CAPITAL OUTLAY							
	Columbarium	$ -	$ -	$ -	$ -	$ -	$ -	
	Replace 438-22 (F350) with Maverick	$ -	$ -	$ -	$ -	$ 37,500.00	$ 37,500.00	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ 37,500.00	$ 37,500.00	
	DEPARTMENT TOTAL:	**$ 104,847.60**	**$ 63,246.97**	**$ 30,500.00**	**$ 11,100.63**	**$ 115,878.00**	**$ 11,030.40**	**10.5%**

Department: DPW - Highway Department [439]

Account Number	Account Description	2025 Appropriations				2026 Select Board Recommendation		
		2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 1,109,320.00	$ 1,087,027.29	$ -	$ 22,292.71	$ 1,074,874.80	$ (34,445.20)	-3.1%
0109-01-010	Overtime	$ 125,000.00	$ 117,497.81	$ -	$ 7,502.19	$ 125,000.00	$ -	0.0%
0111-01-011	Longevity	$ 2,500.00	$ 2,500.00	$ -	$ -	$ 2,500.00	$ -	0.0%
0150-01-015	Part-time Employees	$ 31,777.20	$ 52,226.54	$ -	$ (20,449.34)	$ 32,783.40	$ 1,006.20	100.0%
0155-01-015	Seasonal/Temporary Employees	$ 20,000.00	$ 13,034.11	$ -	$ 6,965.89	$ 20,000.00	$ -	100.0%
	TOTAL PERSONNEL SERVICES:	$ 1,288,597.20	$ 1,272,285.75	$ -	$ 16,311.45	$ 1,255,158.20	$ (33,439.00)	-2.6%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 250.00	$ 191.50	$ -	$ 58.50	$ 250.00	$ -	0.0%
0205-01-020	Boots	$ 3,500.00	$ 3,250.00	$ -	$ 250.00	$ 3,500.00	$ -	0.0%
0210-01-020	Cell Phones	$ 1,600.00	$ 2,560.88	$ -	$ (960.88)	$ 3,000.00	$ 1,400.00	87.5%
0220-01-020	Dues - Memberships	$ 400.00	$ 235.00	$ -	$ 165.00	$ 400.00	$ -	0.0%
0290-01-020	Uniforms	$ 10,000.00	$ 9,427.18	$ -	$ 572.82	$ 12,000.00	$ 2,000.00	20.0%
0560-01-040	Highway Block Grant	$ 220,000.00	$ 220,003.62	$ -	$ (3.62)	$ 220,000.00	$ -	0.0%
4105-01-045	Backhoe Maintenance	$ 3,000.00	$ -	$ -	$ 3,000.00	$ 3,000.00	$ -	0.0%
4115-01-045	Building Maintenance	$ 40,000.00	$ 27,716.89	$ -	$ 12,283.11	$ 40,000.00	$ -	0.0%
4148-01-045	Excavator Maintenance	$ 3,500.00	$ 1,209.22	$ -	$ 2,290.78	$ 3,500.00	$ -	0.0%
4155-01-045	Fire Ext. Maintenance	$ 2,000.00	$ 2,318.32	$ -	$ (318.32)	$ 2,000.00	$ -	0.0%
4168-01-045	Grader Maintenance	$ 10,000.00	$ 4,377.10	$ -	$ 5,622.90	$ 10,000.00	$ -	0.0%
4198-01-045	Loader Maintenance	$ 5,000.00	$ 12,564.46	$ -	$ (7,564.46)	$ 5,000.00	$ -	0.0%
4225-01-045	Outside Vehicle Repairs	$ 25,000.00	$ 8,718.50	$ -	$ 16,281.50	$ 25,000.00	$ -	0.0%
4241-01-045	Radio Repairs	$ 3,500.00	$ 1,633.40	$ 15,640.00	$ (13,773.40)	$ 3,500.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 125,000.00	$ 128,345.58	$ -	$ (3,345.58)	$ 125,000.00	$ -	0.0%
4327-01-043	Cold Patch Material	$ 3,500.00	$ 1,204.06	$ -	$ 2,295.94	$ 3,500.00	$ -	0.0%
4335-01-043	Drainage Supplies	$ 45,000.00	$ 11,543.50	$ -	$ 33,456.50	$ 50,000.00	$ 5,000.00	11.1%
4346-01-043	Equipment Maintenance Supplies	$ 7,500.00	$ 4,491.91	$ 21,500.00	$ (18,491.91)	$ 7,500.00	$ -	0.0%
4360-01-043	Hand Tools	$ 1,500.00	$ 1,573.69	$ -	$ (73.69)	$ 1,500.00	$ -	0.0%
4385-01-043	Loam	$ 2,500.00	$ -	$ -	$ 2,500.00	$ 2,500.00	$ -	0.0%
4391-01-043	Mechanic Tools	$ 3,000.00	$ 2,099.93	$ -	$ 900.07	$ 3,000.00	$ -	0.0%
4395-01-043	Office Supplies	$ 1,500.00	$ 1,255.97	$ -	$ 244.03	$ 1,500.00	$ -	0.0%
4413-01-043	PW Maintenance Supplies	$ 20,000.00	$ 11,568.64	$ -	$ 8,431.36	$ 20,000.00	$ -	0.0%
4420-01-043	Road Surface Materials	$ 300,000.00	$ 396,049.80	$ -	$ (96,049.80)	$ 425,000.00	$ 125,000.00	41.7%
4432-01-043	Winter Salt	$ 225,000.00	$ 245,424.43	$ 1,241.02	$ (21,665.45)	$ 225,000.00	$ -	0.0%
4434-01-043	Winter Sand	$ 75,000.00	$ 62,437.50	$ -	$ 12,562.50	$ 80,000.00	$ 5,000.00	6.7%
4437-01-043	Safety Equipment	$ 1,000.00	$ 738.29	$ -	$ 261.71	$ 1,000.00	$ -	0.0%
4445-01-043	Street Sign Material	$ 21,500.00	$ 10,168.95	$ -	$ 11,331.05	$ 21,500.00	$ -	0.0%
4452-01-043	Tires -Truck	$ 25,000.00	$ 7,585.30	$ -	$ 17,414.70	$ 25,000.00	$ -	0.0%
4482-01-043	Welding Tools	$ 500.00	$ 420.98	$ -	$ 79.02	$ 500.00	$ -	0.0%
4483-01-043	Winter Maintenance Supplies	$ 32,000.00	$ 17,070.28	$ -	$ 14,929.72	$ 32,000.00	$ -	0.0%
4490-01-043	1 1/2 CBR	$ 70,000.00	$ 62,415.60	$ -	$ 7,584.40	$ 125,000.00	$ 55,000.00	78.6%
4491-01-043	1 1/2 Stone	$ 25,000.00	$ 16,250.00	$ -	$ 8,750.00	$ 25,000.00	$ -	0.0%
4500-01-047	Asphalt Paving	$ 325,000.00	$ 332,599.03	$ -	$ (7,599.03)	$ 500,000.00	$ 175,000.00	53.8%
4511-01-047	Beaver Trapping	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
4512-01-047	Blasting	$ 2,500.00	$ -	$ -	$ 2,500.00	$ 2,500.00	$ -	0.0%
4521-01-047	Catch Basin Cleaner	$ 30,000.00	$ 22,893.00	$ -	$ 7,107.00	$ 30,000.00	$ -	0.0%
4531-01-047	Dust Control Program	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
4533-01-048	Exotic Weed Control	$ -	$ -	$ -	$ -	$ 20,000.00		
4549-01-045	Mowing - Roads	$ 30,000.00	$ 34,750.00	$ -	$ (4,750.00)	$ 30,000.00	$ -	0.0%
4568-01-047	Snow Removal/Transport	$ 15,000.00	$ 3,270.00	$ -	$ 11,730.00	$ 15,000.00	$ -	0.0%
4573-01-047	Street Sweeping	$ 35,000.00	$ 27,200.00	$ -	$ 7,800.00	$ 37,500.00	$ 2,500.00	7.1%
4574-01-047	Striping - Streets	$ 25,000.00	$ 26,829.00	$ -	$ (1,829.00)	$ 30,000.00	$ 5,000.00	20.0%
4582-01-047	Tree Removal	$ 20,000.00	$ 13,900.00	$ -	$ 6,100.00	$ 20,000.00	$ -	0.0%
4815-01-022	Equipment Rental	$ 27,000.00	$ 25,000.00	$ -	$ 2,000.00	$ 30,000.00	$ 3,000.00	11.1%
	Oxygen Cylinder Rental	$ 1,000.00	$ 912.17	$ -	$ 87.83	$ 1,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 1,823,850.00	$ 1,762,203.68	$ 38,381.02	$ 23,265.30	$ 2,222,750.00	$ 398,900.00	21.9%
	CAPITAL OUTLAY							
	Excavator (6 yr lease)	$ 105,460.00	$ 105,460.00		$ -	$ 105,460.00	$ -	0.0%
	Dresser Loader				$ -	$ 225,000.00	$ -	0.0%
	Mechanics Truck 439-21				$ -	$ 90,000.00	$ -	0.0%
	F600 w/plow & sander				$ -	$ 225,000.00	$ -	0.0%
	TOTAL CAPITAL OUTLAY:	$ 105,460.00	$ 105,460.00	$ -	$ -	$ 645,460.00	$ -	0.0%
	Transfer from Expendable Trust Fund (ETF)	$ 105,460.00	$ 105,460.00	$ -	$ -	$ 645,460.00	$ -	0.0%
	DEPARTMENT TOTAL:	**$ 3,112,447.20**	**$ 3,034,489.43**	**$ 38,381.02**	**$ 39,576.75**	**$ 3,477,908.20**	**$ 365,461.00**	**11.7%**

Department: **Public Works Highway Department - 2026 Road Project Summary**

Road Description	# of Feet	DPW EST. depth/tonnage	$90/ton Paving	3-6" Gravel	1 1/2" CBR	1 1/2" Stone	Drainage	Reclaim/Coldplane $	Road Surface Reclaim/coldplane	$9.75/LF Curb	Tree Removal	Loam	Driveways/ Blasting	Totals
			Cost Breakdown by Category											
Maintenance - Overlays:		Tons												
Arbutus Hill rd	634 x 18	2.5"/178	$ 16,020.00		$ 1,000.00			$ 2,540.00	Reclaim					$ 19,560.00
Circle Drive	2,270 x 21	1"/297	$ 26,730.00		$ 1,500.00				overlay					$ 28,230.00
Highland St.	1,003 x 22	1"/132	$ 11,880.00		$ 1,000.00			$ 8,912.00	coldplane					$ 21,792.00
Jenness Hill rd.	3,379 x 23	2.5"/1214	$ 109,260.00		$ 20,000.00			$ 17,270.00	Reclaim	$ 1,950.00		$ 2,000.00		$ 150,480.00
Lower Ladd Hill rd	1,214 x 22	1"/167	$ 15,030.00		$ 2,000.00				overlay					$ 17,030.00
Lovejoy Sands	1,689 x 23	1"/243	$ 21,870.00		$ 2,500.00				overlay					$ 24,370.00
Oak St.	897 x 22	1"/123	$ 11,070.00		$ 1,000.00				overlay					$ 12,070.00
Quarry Rd.	2,217 x 22	1"/305	$ 27,450.00		$ 2,000.00				overlay					$ 29,450.00
Sacham Cove rd.	2,059 x 22	1"/283	$ 25,470.00		$ 3,000.00				overlay					$ 28,470.00
Terrace Ct.	158 x 19	2.5"/48	$ 4,320.00		$ 500.00			$ -	Reclaim					$ 4,820.00
Greemore	475 x 20	1"/59	$ 5,310.00		$ 250.00				overlay					$ 5,560.00
Saint James st.	739 x 22	1"/102	$ 9,180.00		$ 1,000.00			$ 6,900.00	coldplane					$ 17,080.00
Caverly st.	422 x 22	1"/58	$ 5,220.00		$ 750.00			$ 3,940.00	coldplane					$ 9,910.00
Happy Homes	2,315 x 21	1"/303	$ 27,270.00		$ 2,500.00				overlay					$ 29,770.00
Upper Ladd Hill rd.	2,534 x 21	1"/333	$ 29,970.00		$ 2,500.00				overlay					$ 32,470.00
Northview	850 x 22	1"/125	$ 11,250.00		$ 2,000.00				overlay					$ 13,250.00
Pollard Shores	425 x 20	1.5"/80	$ 7,200.00		$ 1,000.00				overlay					$ 8,200.00
Birch Hill and Piper	840 x 21	1.5"/165	$ 14,850.00		$ 1,000.00				overlay					$ 15,850.00
	Total:	-	$ 379,350.00	$ -	$ 45,500.00	$ -	$ -	$ 39,562.00	$ -	$ 1,950.00	$ -	$ 2,000.00	$ -	$ 468,362.00
														$ 468,362.00

Maintenance - Rubber Chip Seal:	Length x width	$/Yard	Sq yard											Totals
Blueberry Hill rd	5,185 x 20	$ 6.00	11,550	$ 69,000.00										$ 69,300.00
Chemung Rd	10,048 x 22	$ 6.00	24,600	$ 147,600.00										$ 147,600.00
Camp Waldron rd	7,721 x 22	$ 6.00	18,900	$ 113,400.00										$ 113,400.00
Batcheldar Hill rd	5,450 x 22	$ 6.00	13,350	$ 80,100.00										$ 80,100.00
Roxbury rd	1,600 x 22	$ 6.00	3,950	$ 23,700.00										$ 23,700.00
Hatch Corner	5300 x 21	$ 6.00	12,367	$ 74,202.00										$ 74,202.00
Corliss Hill	5265 x 22	$ 6.00	12,870	$ 77,220.00										$ 77,220.00
														$ -
							$ -							$ -
														$ -
Total:	-		97587	$ 585,222.00			$ -			$ -	$ -		$ -	
	Maintenance Sub-Total:			$ 585,222.00	$ 45,500.00	$ -	$ -	$ 39,562.00	$ -	$ 1,950.00	$ -	$ 2,000.00	$ -	$ 585,522.00

Roads - Major Maintenance:														
Gravel					$ 80,000.00									$ 80,000.00
Wagon Wheel Trail	3,901 x 22	2.5"/1340	$ 120,600.00		$ 20,000.00									$ 140,600.00
														$ -
Shimming for chip seal			$ 75,000.00											$ 75,000.00
		Total:	$ 195,600.00	$ -	$ 100,000.00	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 295,600.00

Summary of 2025 Tax Rate Calculation														
		Total:	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Total 2026 Road Projects:					$ -	$ -				$ -			
														$ 1,349,484.00

General Ledger Description	GL #	2026 Project Summary
Highway Block Grant	01-439-0560-01-040	$ 220,000.00
Drainage Supplies	01-439-4335-01-043	$ 50,000.00
Loam	01-439-4385-01-043	$ 2,500.00
Road Surface Materials	01-439-4420-01-043	$ 425,000.00
1 1/2" CBR	01-439-4490-01-043	$ 125,000.00
1 1/2" Stone	01-439-4491-01-043	$ 25,000.00
Asphalt Paving	01-439-4500-01-047	$ 500,000.00
Blasting	01-439-4511-01-047	$ 2,500.00
	Totals:	$ 1,350,000.00

Department: Parks & Recreation [441]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 359,292.00	$ 394,279.52	$ -	$ (34,987.52)	$ 364,854.00	$ 5,562.00	1.5%
0109-01-010	Overtime	$ 27,540.00	$ 27,150.36	$ -	$ 389.64	$ 27,540.00	$ -	0.0%
0111-01-011	Longevity	$ 2,000.00	$ 2,000.00	$ -	$ -	$ 2,000.00	$ -	0.0%
0150-01-015	Part-time Wages	$ 198,822.00	$ 209,843.03	$ -	$ (11,021.03)	$ 208,763.10	$ 9,941.10	5.0%
	TOTAL PERSONNEL SERVICES:	$ 587,654.00	$ 633,272.91	$ -	$ (45,618.91)	$ 603,157.10	$ 15,503.10	2.6%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 400.00	$ 446.00	$ -	$ (46.00)	$ 400.00	$ -	0.0%
0205-01-020	Boot Allowance		$ 750.00	$ -	$ (750.00)	$ 1,000.00	$ 1,000.00	100.0%
0210-01-020	Cell Phones	$ 2,000.00	$ 1,925.16	$ -	$ 74.84	$ 2,000.00	$ -	0.0%
0220-01-020	Dues - Memberships	$ 1,100.00	$ 310.00	$ -	$ 790.00	$ 1,100.00	$ -	0.0%
0258-01-020	Printing	$ 400.00	$ -	$ -	$ 400.00	$ 400.00	$ -	0.0%
0290-01-020	Uniforms	$ 1,200.00	$ 1,899.25	$ -	$ (699.25)	$ 1,200.00	$ -	0.0%
0343-01-030	Ice Rink Equipment	$ 2,300.00	$ 491.84	$ -	$ 1,808.16	$ 2,300.00	$ -	0.0%
0355-01-030	Equipment	$ 45,000.00	$ 43,186.10	$ -	$ 1,813.90	$ 10,000.00	$ (35,000.00)	-77.8%
0451-01-020	Babysitting Course	$ 700.00	$ -	$ -	$ 700.00	$ 700.00	$ -	0.0%
0453-01-020	Community Events	$ 30,000.00	$ 37,903.88	$ -	$ (7,903.88)	$ 33,000.00	$ 3,000.00	10.0%
0457-01-020	Summer Camp Trip Admission	$ 13,000.00	$ 9,729.50	$ -	$ 3,270.50	$ 13,000.00	$ -	0.0%
0458-01-020	Summer Camp Trip Transportation	$ 11,000.00	$ 7,076.68	$ -	$ 3,923.32	$ 11,000.00	$ -	0.0%
0470-01-020	Soccer	$ 800.00	$ 992.09	$ -	$ (192.09)	$ 800.00	$ -	0.0%
0473-01-020	Swim Programs	$ 1,200.00	$ 1,514.20	$ -	$ (314.20)	$ 1,200.00	$ -	0.0%
0475-01-020	Summer Camp Supplies	$ 6,500.00	$ 7,193.14	$ -	$ (693.14)	$ 6,500.00	$ -	0.0%
0478-01-020	T-Ball Program	$ 500.00	$ 163.75	$ -	$ 336.25	$ 500.00	$ -	0.0%
4115-01-045	Com. Ctr Building Maintenance	$ 139,500.00	$ 151,770.20	$ 2,185.37	$ (14,455.57)	$ 204,000.00	$ 64,500.00	46.2%
4153-01-045	Turf Repairs & Field Maint.	$ 49,600.00	$ 28,271.37	$ -	$ 21,328.63	$ 49,600.00	$ -	0.0%
4252-01-045	Alarm Maintenance	$ 1,500.00	$ 710.00	$ -	$ 790.00	$ 1,500.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 2,500.00	$ 7,240.46	$ -	$ (4,740.46)	$ 5,000.00	$ 2,500.00	100.0%
4293-01-045	Water Tests	$ 600.00	$ 360.00	$ -	$ 240.00	$ 600.00	$ -	0.0%
4395-01-043	Office Supplies	$ 2,300.00	$ 2,529.30	$ -	$ (229.30)	$ 2,300.00	$ -	0.0%
4399-01-043	Materials, Supplies, & Repairs	$ 211,940.00	$ 203,523.78	$ -	$ 8,416.22	$ 247,440.00	$ 35,500.00	16.8%
4431-01-043	First Aid Supplies	$ 1,800.00	$ 1,057.93	$ -	$ 742.07	$ 1,800.00	$ -	0.0%
4445-01-045	Signs	$ 1,000.00	$ 275.22	$ -	$ 724.78	$ 1,000.00	$ -	0.0%
4475-01-043	Vending Supplies	$ 5,000.00	$ 5,105.29	$ -	$ (105.29)	$ 5,000.00	$ -	0.0%
4476-01-043	After School Program Supplies	$ 1,000.00	$ 392.27	$ -	$ 607.73	$ 1,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 532,840.00	$ 514,817.41	$ 2,185.37	$ 15,837.22	$ 604,340.00	$ 71,500.00	13.4%
	CAPITAL OUTLAY							
	F-350 Plow w/ sander [lease/purch]	$ 28,000.00	$ 22,393.67	$ -	$ 5,606.33	$ -	$ -	-100.0%
	TOTAL CAPITAL OUTLAY:	$ 28,000.00	$ 22,393.67	$ -	$ 5,606.33	$ -	$ -	-100.0%
	DEPARTMENT TOTAL:	**$ 1,148,494.00**	**$ 1,170,483.99**	**$ 2,185.37**	**$ (24,175.36)**	**$ 1,207,497.10**	**$ 59,003.10**	**5.1%**

Department: **Meredith Public Library [450]**

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	Dollar Variance	Percent Variance
0100-01-010	Full-time Employees	$ 354,486.00	$ 366,084.43	$ -	$ (11,598.43)	$ 371,856.00	$ 17,370.00	4.9%
0111-01-011	Longevity	$ 3,000.00	$ 3,000.00	$ -	$ -	$ 3,000.00	$ -	0.0%
0150-01-015	Part-time Wages	$ 128,613.52	$ 116,214.13	$ -	$ 12,399.39	$ 141,900.02	$ 13,286.50	10.3%
	TOTAL PERSONNEL SERVICES:	$ 486,099.52	$ 485,298.56	$ -	$ 800.96	$ 516,756.02	$ 30,656.50	6.3%
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
0257-01-020	Postage	$ 1,500.00	$ -	$ -	$ 1,500.00	$ 1,500.00	$ -	0.0%
0286-01-020	Telephone	$ 1,200.00	$ 1,897.71	$ -	$ (697.71)	$ 1,200.00	$ -	0.0%
0358-01-030	Computer Hardware/Software	$ 5,000.00	$ 2,432.28	$ -	$ 2,567.72	$ 5,000.00	$ -	0.0%
0404-01-043	AV - Recorded Books	$ 3,000.00	$ 1,793.86	$ -	$ 1,206.14	$ -	$ (3,000.00)	-100.0%
0405-01-043	AV - (Adult)	$ 4,000.00	$ 1,585.16	$ -	$ 2,414.84	$ 4,000.00	$ -	0.0%
0406-01-043	AV - (Children)	$ 500.00	$ 75.93	$ -	$ 424.07	$ 500.00	$ -	0.0%
0410-01-043	Books - Adult	$ 12,000.00	$ 9,564.55	$ -	$ 2,435.45	$ 12,000.00	$ -	0.0%
0412-01-043	Books - Large Print	$ 2,700.00	$ 2,139.57	$ -	$ 560.43	$ 2,700.00	$ -	0.0%
0414-01-043	Books - Young Adults	$ 6,000.00	$ 2,513.50	$ -	$ 3,486.50	$ 6,000.00	$ -	0.0%
0415-01-043	Books-Easy	$ 3,000.00	$ 1,811.77	$ -	$ 1,188.23	$ 3,000.00	$ -	0.0%
0430-01-043	Allocation	$ 8,500.00	$ 8,500.00	$ -	$ -	$ 8,500.00	$ -	0.0%
0437-01-043	Newspapers	$ 750.00	$ 399.60	$ -	$ 350.40	$ 750.00	$ -	0.0%
0439-01-043	Digital Collection	$ -	$ -	$ -	$ -	$ 12,000.00		
0440-01-043	Summer Reading Program	$ 1,600.00	$ 939.88	$ -	$ 660.12	$ 1,600.00	$ -	0.0%
0445-01-043	Reference/Databases	$ 13,000.00	$ 13,229.67	$ 8,000.00	$ (8,229.67)	$ 2,000.00	$ (11,000.00)	-84.6%
4025-01-047	Archiving Materials	$ 300.00	$ -	$ -	$ 300.00	$ 300.00	$ -	0.0%
4100-01-045	HVAC	$ 12,000.00	$ 13,798.50	$ 5,966.00	$ (7,764.50)	$ 15,000.00	$ 3,000.00	25.0%
4115-01-045	Building Maintenance - Repairs	$ 13,500.00	$ 15,100.22	$ -	$ (1,600.22)	$ 17,000.00	$ 3,500.00	25.9%
4121-01-045	Elevator Repairs/Inspection	$ 3,240.00	$ 2,868.90	$ -	$ 371.10	$ -	$ (3,240.00)	-100.0%
4154-01-045	Alarm System	$ 2,500.00	$ 1,459.00	$ -	$ 1,041.00	$ 2,500.00	$ -	0.0%
4155-01-045	Fire Extinguishers	$ 300.00	$ -	$ -	$ 300.00	$ 300.00	$ -	0.0%
4156-01-045	Furnace/Fireplaces	$ 1,500.00	$ 1,149.00	$ -	$ 351.00	$ -	$ (1,500.00)	-100.0%
4381-01-043	Children's Supplies	$ 1,350.00	$ 1,307.90	$ -	$ 42.10	$ 1,350.00	$ -	0.0%
4395-01-043	Office - Supplies	$ 8,800.00	$ 7,348.90	$ -	$ 1,451.10	$ 8,800.00	$ -	0.0%
4515-01-048	Professional Carpet Cleaning	$ 4,000.00	$ 3,879.53	$ -	$ 120.47	$ 4,000.00	$ -	0.0%
4618-01-048	Janitorial Service	$ 50,000.00	$ 45,435.68	$ -	$ 4,564.32	$ 50,240.00	$ 240.00	0.5%
4628-01-048	Software Support	$ 4,000.00	$ 3,410.78	$ -	$ 589.22	$ 4,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 164,740.00	$ 142,641.89	$ 13,966.00	$ 8,132.11	$ 164,740.00	$ -	0.0%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	
	DEPARTMENT TOTAL:	**$ 650,839.52**	**$ 627,940.45**	**$ 13,966.00**	**$ 8,933.07**	**$ 681,496.02**	**$ 30,656.50**	**4.7%**

Department: Municipal Administration [407]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	OPERATIONS & MAINTENANCE							
0201-01-020	Advertising	$ 3,000.00	$ 2,825.00	$ -	$ 175.00	$ 3,000.00	$ -	0.0%
0204-01-020	Bank Fees	$ 1,500.00	$ 2,114.01	$ -	$ (614.01)	$ 1,500.00	$ -	0.0%
0210-01-020	Cell Phones	$ 5,450.00	$ 1,840.46	$ -	$ 3,609.54	$ 5,450.00	$ -	0.0%
0220-01-020	Dues	$ 580.00	$ 120.00	$ -	$ 460.00	$ 580.00	$ -	0.0%
0257-01-020	Postage	$ 27,500.00	$ 18,080.14	$ -	$ 9,419.86	$ 31,500.00	$ 4,000.00	14.5%
0270-01-020	RSA Updates	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
0286-01-020	Telephone/Internet	$ 84,600.00	$ 95,684.26	$ -	$ (11,084.26)	$ 108,600.00	$ 24,000.00	28.4%
0358-01-030	Computer Hardware/Software	$ 246,425.00	$ 277,771.33	$ 2,228.00	$ (33,574.33)	$ 255,846.00	$ 9,421.00	3.8%
0500-01-023	Electricity	$ 315,600.00	$ 238,034.28	$ -	$ 77,565.72	$ 315,600.00	$ -	0.0%
0505-01-023	Heating Oil	$ 43,890.00	$ 40,033.89	$ -	$ 3,856.11	$ 49,890.00	$ 6,000.00	13.7%
0510-01-023	Propane	$ 67,185.00	$ 48,599.42	$ -	$ 18,585.58	$ 101,185.00	$ 34,000.00	50.6%
0515-01-023	Water & Sewer	$ 30,000.00	$ 28,288.14	$ -	$ 1,711.86	$ 32,700.00	$ 2,700.00	9.0%
0651-01-024	Property/Liability Insurance	$ 173,291.00	$ 173,291.00	$ -	$ -	$ 231,293.00	$ 58,002.00	33.5%
0655-01-024	Workers Compensation	$ 219,705.00	$ 219,705.00	$ -	$ -	$ 243,074.00	$ 23,369.00	10.6%
0703-01-043	Boat Gas	$ 800.00	$ 134.95	$ -	$ 665.05	$ 800.00	$ -	0.0%
0705-01-070	Mileage	$ 4,500.00	$ 5,186.37	$ -	$ (686.37)	$ 4,500.00	$ -	0.0%
4103-01-045	Aquatherm Maintenance	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4115-01-045	Building Repairs & Maintenance	$ 14,000.00	$ 13,834.87	$ -	$ 165.13	$ 14,000.00	$ -	0.0%
4155-01-045	Fire Extinguisher Maintenance	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4207-01-045	Miscellaneous Service Contracts	$ 94,580.00	$ 50,369.27	$ -	$ 44,210.73	$ 85,848.00	$ (8,732.00)	-9.2%
4232-01-045	Copier Contract	$ 30,000.00	$ 16,122.12	$ -	$ 13,877.88	$ 25,000.00	$ (5,000.00)	-16.7%
4236-01-045	Postage Meter Lease	$ 3,750.00	$ 3,428.40	$ -	$ 321.60	$ 3,750.00	$ -	0.0%
4252-01-045	Alarm Maintenance	$ 1,500.00	$ -	$ -	$ 1,500.00	$ 1,500.00	$ -	0.0%
4253-01-045	Septic System Emergency Repairs	$ 10,000.00	$ -	$ -	$ 10,000.00	$ 10,000.00	$ -	0.0%
4265-01-045	Accounting Software Maintenance/Support	$ 152,731.00	$ 142,210.95	$ -	$ 10,520.05	$ 125,000.00	$ (27,731.00)	-18.2%
4319-01-043	Unleaded Gas	$ 59,118.00	$ 44,607.86	$ -	$ 14,510.14	$ 59,118.00	$ -	0.0%
4320-01-043	Diesel	$ 132,158.00	$ 140,283.02	$ -	$ (8,125.02)	$ 190,000.00	$ 57,842.00	43.8%
4395-01-043	Supplies - Miscellaneous	$ 33,000.00	$ 16,566.71	$ -	$ 16,433.29	$ 33,000.00	$ -	0.0%
4533-01-048	Exotic Weed Control (Milfoil)	$ 34,626.00	$ 23,694.55	$ -	$ 10,931.45	$ 73,541.00	$ 38,915.00	112.4%
4611-01-048	Engineering/Engineer	$ 76,000.00	$ 45,912.00	$ 43,938.00	$ (13,850.00)	$ 1,000.00	$ (75,000.00)	-98.7%
4612-01-048	Economic Development	$ 25,000.00	$ 25,000.00	$ -	$ -	$ 45,000.00	$ 20,000.00	80.0%
4627-01-048	Legal/Professional Services	$ 100,000.00	$ 75,934.53	$ -	$ 24,065.47	$ 100,000.00	$ -	0.0%
4632-01-048	Records Microfiche Service	$ 3,550.00	$ 621.50	$ -	$ 2,928.50	$ -	$ (3,550.00)	-100.0%
4635-01-048	Registry of Deeds	$ 1,700.00	$ 657.76	$ -	$ 1,042.24	$ 1,700.00	$ -	0.0%
4640-01-048	Surveyor/Surveying	$ 500.00	$ -	$ -	$ 500.00	$ 10,500.00	$ 10,000.00	2000.0%
4662-01-048	Pathways - Nature Trail	$ 3,000.00	$ 2,760.97	$ -	$ 239.03	$ 3,000.00	$ -	0.0%
4667-01-020	Waukeewan Water Shed	$ 12,000.00	$ 13,611.42	$ -	$ (1,611.42)	$ 23,520.00	$ 11,520.00	96.0%
4668-01-020	WICWAS	$ 4,500.00	$ 4,500.00	$ -	$ -	$ 4,500.00	$ -	0.0%
4825-01-022	Hydrant Rental	$ 69,000.00	$ 69,000.00	$ -	$ -	$ 69,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 2,085,839.00	$ 1,840,824.18	$ 46,166.00	$ 198,848.82	$ 2,265,595.00	$ 179,756.00	8.6%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	
4600-01-048	Ambulance Service	$ 393,753.00	$ 349,633.15	$ -	$ 44,119.85	$ 406,805.00	$ 13,052.00	3.3%
4602-01-048	Lakes Region Mutual Fire Aid (LRMFA)	$ 116,288.00	$ 116,287.39	$ -	$ 0.61	$ 116,998.17	$ 710.17	0.6%
	TOTAL OUTSIDE SERVICES:	$ 510,041.00	$ 465,920.54	$ -	$ 44,120.46	$ 523,803.17	$ 13,762.17	2.7%
	DEPARTMENT TOTAL:	**$ 2,595,880.00**	**$ 2,306,744.72**	**$ 46,166.00**	**$ 242,969.28**	**$ 2,789,398.17**	**$ 193,518.17**	**7.5%**

Department: **Personnel Administration [459]**

Account Number	Account Description	2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
		2025 Appropriations				**2026 Select Board Recommendation**		
	OPERATIONS & MAINTENANCE							
0248-01-020	Meetings and Trainings	$ 26,000.00	$ 31,583.29	$ -	$ (5,583.29)	$ 26,000.00	$ -	0.0%
0600-01-060	Health Insurance	$ 1,765,684.00	$ 1,718,696.56	$ -	$ 46,987.44	$ 1,873,665.32	$ 107,981.32	6.1%
0600-02-060	Health Ins - Opt Out	$ 96,000.00	$ 87,292.08	$ -	$ 8,707.92	$ 93,000.00	$ (3,000.00)	-3.1%
0601-01-060	Dental Insurance	$ 97,036.80	$ 96,604.67	$ -	$ 432.13	$ 99,822.96	$ 2,786.16	2.9%
0602-01-060	Life Insurance	$ 30,925.19	$ 48,819.38	$ -	$ (17,894.19)	$ 32,868.28	$ 1,943.09	6.3%
0603-01-060	FICA	$ 335,615.19	$ 283,176.04	$ -	$ 52,439.15	$ 346,918.34	$ 11,303.15	3.4%
0604-01-060	MEDICARE	$ 99,237.45	$ 93,087.22	$ -	$ 6,150.23	$ 104,465.58	$ 5,228.13	5.3%
0605-01-060	NHRS Group I	$ 551,808.33	$ 552,152.47	$ -	$ (344.14)	$ 594,161.06	$ 42,352.73	7.7%
0606-01-060	NHRS Group II-P	$ 391,630.35	$ 403,652.72	$ -	$ (12,022.37)	$ 413,972.34	$ 22,341.99	5.7%
0607-01-060	NHRS Group II-F	$ 165,090.77	$ 132,011.24	$ -	$ 33,079.53	$ 162,441.92	$ (2,648.85)	-1.6%
0610-01-060	Short Term/Long Term Disability Ins.	$ 76,163.43	$ 62,286.47	$ -	$ 13,876.96	$ 82,326.42	$ 6,162.98	8.1%
0611-01-060	Insurance Deductible	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
0614-01-060	Physicals - Department Required	$ 22,000.00	$ 2,714.29	$ -	$ 19,285.71	$ 22,000.00	$ -	0.0%
0615-01-060	Hep B Shots	$ 100.00	$ -	$ -	$ 100.00	$ 100.00	$ -	0.0%
0616-01-060	Drug/Alcohol Testing	$ 2,000.00	$ 2,994.50	$ -	$ (994.50)	$ 2,000.00	$ -	0.0%
0617-01-060	Section 125 Expenses	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
0618-01-060	Background Checks	$ 1,500.00	$ 1,241.50	$ -	$ 258.50	$ 1,500.00	$ -	0.0%
0623-01-060	ACA Self-Insured Fee	$ 160.00	$ -	$ -	$ 160.00	$ -	$ (160.00)	-100.0%
0630-01-060	Wellness Program (Fire Dept.)	$ 2,200.00	$ 2,160.00	$ -	$ 40.00	$ 2,200.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 3,665,151.51	$ 3,518,472.43	$ -	$ 146,679.08	$ 3,859,442.22	$ 194,290.71	5.3%
	DEPARTMENT TOTAL:	**$ 3,665,151.51**	**$ 3,518,472.43**	**$ -**	**$ 146,679.08**	**$ 3,859,442.22**	**$ 194,290.71**	**5.3%**

Department: Capital Projects/Trust Funds

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	Expendable Trust Funds							
0817-01-080	FD Communications Replacement		$ -	$ -	$ -			
4708-01-083	Meredith Municipal Parking		$ -	$ -	$ -			
0819-01-080	FD Equipment Replacement	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 182,000.00		
0820-01-080	Fire Vehicle Replacement Trust	$ 300,000.00	$ 300,000.00	$ -	$ -	$ 535,000.00	$ -	
0826-01-080	Main Street Rehab Trust	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 75,000.00	$ 25,000.00	
0832-01-080	Bldg & Facilities Maint ETF	$ 60,000.00	$ 60,000.00	$ -	$ -	$ -	$ (60,000.00)	
0835-01-080	Open Space/Conservation Trust		$ -	$ -	$ -	$ -		
0843-01-080	Recreation Facility Improvement Trust	$ 25,000.00	$ 25,000.00	$ -	$ -	$ 200,000.00	$ 175,000.00	
0844-01-080	DPW Equipment Replacement Trust	$ 241,000.00	$ 241,000.00	$ -	$ -	$ 337,000.00	$ 96,000.00	
0845-01-080	Solid Waste Trailer Replacement Trust		$ -	$ -	$ -	$ -		
0847-01-080	Waterfront Infrastructure Trust	$ 152,500.00	$ 152,500.00	$ -	$ -	$ 75,000.00	$ (77,500.00)	
0848-01-080	Water System Improvements Trust		$ -	$ -	$ -	$ -		
0850-01-080	Groundwater Source Study Trust		$ -	$ -	$ -	$ -		
0823-01-080	Library Building Project		$ -	$ -	$ -	$ -		
0824-01-080	Library Relocation ETF		$ -	$ -	$ -	$ -		
tbd	Lake Waukewan Water Quality Protection		$ -	$ -	$ -	$ -		
tbd	Town Wide Infrastructure ETF	$ 127,500.00	$ 127,500.00	$ -	$ -	$ -		
tbd	Ambulance ETF	$ 100,000.00	$ 100,000.00	$ -	$ -	$ -		
	Transfer from Unassigned Fund Balance				$ -			
	TOTAL TRUST FUND TRANSFERS:	**$ 1,106,000.00**	**$ 1,106,000.00**	**$ -**	**$ -**	**$ 1,404,000.00**	**$ 298,000.00**	**26.9%**

Department: Debt Service - Principal & Interest

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	OPERATIONS & MAINTENANCE							
0962-01-094	Community Center	$ 175,000.00	$175,000.00	$ -	$ -	$ -	$ (175,000.00)	-100.0%
0964-01-094	Bundled Project	$ 79,000.00	$79,000.00	$ -	$ -	$ 83,000.00	$ 4,000.00	5.1%
0986-10-094	DPW Facility	$ 430,000.00	$430,000.00	$ -	$ -	$ 430,000.00	$ -	0.0%
0987-01-094	Library Expansion	$ 230,000.00	$230,000.00	$ -	$ -	$ 230,000.00	$ -	0.0%
	TOTAL PRINCIPAL:	$ 914,000.00	$ 914,000.00	$ -	$ -	$ 743,000.00	$ (171,000.00)	-18.7%
0978-01-096	TAN - Interest	$ 10,000.00	$ -	$ -	$ 10,000.00	$ 10,000.00	$ -	0.0%
0982-01-096	Community Center	$ 7,350.00	$ 7,350.00	$ -	$ -	$ -	$ (7,350.00)	-100.0%
0984-01-096	Bundled Project	$ 5,569.00	$ 5,569.00	$ -	$ -	$ 1,358.00	$ (4,211.00)	-75.6%
0986-10-096	DPW Facility	$ 189,420.00	$ 189,420.00	$ -	$ -	$ 167,490.00	$ (21,930.00)	-11.6%
0987-01-096	Library Expansion	$ 101,430.00	$ 101,430.00	$ -	$ -	$ 89,700.00	$ (11,730.00)	-11.6%
	TOTAL INTEREST:	$ 313,769.00	$ 303,769.00	$ -	$ 10,000.00	$ 268,548.00	$ (45,221.00)	-14.4%
	DEPARTMENT TOTAL:	**$ 1,227,769.00**	**$ 1,217,769.00**	**$ -**	**$ 10,000.00**	**$ 1,011,548.00**	**$ (216,221.00)**	**-17.6%**

Department: Meredith Water Department [502]

Account Number	Account Description	2025 Appropriations				2026 Select Board Recommendation		
		2025 Appropriations	Expended 12/31/2025	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 142,258.80	$ 137,613.75	$ -	$ 4,645.05	$ 161,130.45	$ 18,871.65	13.3%
0109-01-010	Overtime	$ 6,500.00	$ 3,373.62	$ -	$ 3,126.38	$ 6,500.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	
0150-01-010	Part-Time Employees	$ -	$ 7,213.74	$ -	$ (7,213.74)	$ -	$ -	0.0%
0600-01-060	Health Insurance	$ 47,037.72	$ 47,037.72	$ -	$ -	$ 20,223.22	$ (26,814.50)	-57.0%
0600-02-060	Health Insurance Opt-out	$ -	$ 7,644.49	$ -	$ (7,644.49)	$ 12,000.00	$ 12,000.00	0.0%
0601-01-060	Dental Insurance	$ 2,242.74	$ -	$ -	$ 2,242.74	$ 1,321.80	$ (920.94)	-41.1%
0602-01-060	Life Insurance	$ 180.00	$ 180.00	$ -	$ -	$ 180.00	$ -	0.0%
0603-01-060	FICA	$ 9,223.05	$ 9,222.91	$ -	$ 0.14	$ 10,393.09	$ 1,170.04	12.7%
0604-01-060	Medicare	$ 2,157.00	$ 2,156.54	$ -	$ 0.46	$ 2,430.64	$ 273.64	12.7%
0605-01-060	Retirement	$ 10,063.53	$ 10,063.15	$ -	$ 0.38	$ 19,443.80	$ 9,380.27	93.2%
	TOTAL PERSONNEL SERVICES:	$ 219,662.84	$ 224,505.92	$ -	$ (4,843.08)	$ 233,623.00	$ 13,960.16	6.4%
	OPERATIONS & MAINTENANCE							
0205-01-020	Boot Allowance	$ -	$ 375.00	$ -	$ (375.00)	$ 750.00	$ 750.00	100.0%
0201-01-020	Advertising	$ 500.00	$ 216.00	$ -	$ 284.00	$ 500.00	$ -	0.0%
0210-01-020	Cell Phones	$ 1,500.00	$ 1,441.55	$ -	$ 58.45	$ 1,500.00	$ -	0.0%
0213-01-020	Dam Registration Fees	$ 1,600.00	$ 1,600.00	$ -	$ -	$ 1,600.00	$ -	0.0%
0220-01-020	Dues - Memberships	$ 1,500.00	$ 1,168.00	$ -	$ 332.00	$ 1,500.00	$ -	0.0%
0241-01-020	Licenses	$ 1,500.00	$ 358.00	$ -	$ 1,142.00	$ 1,500.00	$ -	0.0%
0258-01-020	Printing	$ 2,000.00	$ 4,065.84	$ -	$ (2,065.84)	$ 5,000.00	$ 3,000.00	150.0%
0286-01-020	Telephone	$ 2,300.00	$ 2,300.00	$ -	$ -	$ 2,300.00	$ -	0.0%
0290-01-020	Uniforms	$ 800.00	$ -	$ -	$ 800.00	$ 800.00	$ -	0.0%
0319-01-030	Equipment - Miscellaneous	$ 5,000.00	$ 4,461.81	$ -	$ 538.19	$ 5,000.00	$ -	0.0%
0344-01-030	IT/GIS Mapping Equipment	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
0500-01-023	Electricity	$ 43,000.00	$ 43,000.00	$ -	$ -	$ 43,000.00	$ -	0.0%
0505-01-023	Heating Oil	$ 7,000.00	$ 7,000.00	$ -	$ -	$ 7,000.00	$ -	0.0%
0700-01-070	Unleaded Fuel	$ 4,600.00	$ 4,600.00	$ -	$ -	$ 4,600.00	$ -	0.0%
0701-01-070	Diesel Fuel	$ 11,400.00	$ 11,400.00	$ -	$ -	$ 11,400.00	$ -	0.0%
0898-01-092	Capital Recovery	$ 100,000.00	$ -	$ -	$ 100,000.00	$ 100,000.00	$ -	0.0%
0964-01-094	Bundled Project Debt Payment	$ 26,838.00	$ 25,370.00	$ -	$ 1,468.00	$ 26,928.00	$ 90.00	0.3%
4181-01-045	Hydrant Replacement Program	$ 10,000.00	$ 11,487.66	$ -	$ (1,487.66)	$ 15,000.00	$ 5,000.00	50.0%
4200-01-045	Meter Repair	$ 5,000.00	$ 5,805.72	$ -	$ (805.72)	$ 7,000.00	$ 2,000.00	40.0%
4205-01-045	Misc. Repairs & Maintenance	$ 7,000.00	$ 1,036.76	$ -	$ 5,963.24	$ 7,000.00	$ -	0.0%
4252-01-045	Alarm Maintenance	$ 1,500.00	$ -	$ -	$ 1,500.00	$ 1,500.00	$ -	0.0%
4288-01-045	Vehicle Maintenance	$ 5,000.00	$ 2,088.60	$ -	$ 2,911.40	$ 5,000.00	$ -	0.0%
4290-01-045	Water Intake	$ 800.00	$ 875.00	$ -	$ (75.00)	$ 800.00	$ -	0.0%
4293-01-045	Water Testing	$ 9,500.00	$ 7,514.59	$ -	$ 1,985.41	$ 9,500.00	$ -	0.0%
4325-01-043	Chemicals	$ 15,500.00	$ 16,310.51	$ -	$ (810.51)	$ 15,500.00	$ -	0.0%
4380-01-043	Laboratory	$ 18,000.00	$ 9,504.66	$ -	$ 8,495.34	$ 20,000.00	$ 2,000.00	11.1%
4394-01-043	Meters	$ 25,000.00	$ 28,984.42	$ -	$ (3,984.42)	$ 25,000.00	$ -	0.0%
4395-01-043	Office Supplies	$ 1,500.00	$ 3,532.49	$ -	$ (2,032.49)	$ 2,500.00	$ 1,000.00	66.7%
4431-01-043	Safety Supplies	$ 3,000.00	$ 175.93	$ -	$ 2,824.07	$ 3,000.00	$ -	0.0%
4500-01-047	Asphalt Paving	$ 12,000.00	$ 15,286.50	$ -	$ (3,286.50)	$ 12,000.00	$ -	0.0%
4510-01-047	Backflow Testing	$ 15,000.00	$ 12,250.00	$ -	$ 2,750.00	$ 15,000.00	$ -	0.0%
4570-01-047	State Certification (WRBP)	$ 1,500.00	$ 480.52	$ -	$ 1,019.48	$ 1,500.00	$ -	0.0%
4608-01-048	Consulting Services	$ 10,000.00	$ 4,125.00	$ -	$ 5,875.00	$ 10,000.00	$ -	0.0%
5000-01-045	Distribution Maintenance	$ 55,000.00	$ 131,630.34	$ -	$ (76,630.34)	$ 65,000.00	$ 10,000.00	18.2%
5001-01-045	Water Treatment Plant Equip. Maintenance	$ 65,000.00	$ 55,475.86	$ -	$ 9,524.14	$ 65,000.00	$ -	0.0%
5002-01-045	Booster Pumping Stations	$ 50,000.00	$ 7,479.28	$ -	$ 42,520.72	$ 50,000.00	$ -	0.0%
5003-01-045	Instrumentation/Alarms/Scada/@WTP	$ 30,000.00	$ 13,379.19	$ -	$ 16,620.81	$ 30,000.00	$ -	0.0%
	Building Maintenance	$ 10,000.00	$ 5,553.00	$ -	$ 4,447.00	$ 10,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 560,838.00	$ 440,332.23	$ -	$ 120,505.77	$ 584,678.00	$ 23,840.00	4.3%
	CAPITAL OUTLAY							
	Treatment Plant Roof	$62,500	$ -	$ -	$ -	$ 60,000.00	$ (2,500.00)	100.0%
	Boat Replacement	$37,500	$ 39,100.00	$ -	$ -	$ -	$ (37,500.00)	100.0%
	TOTAL CAPITAL OUTLAY:	$ 100,000.00	$ 39,100.00	$ -	$ 60,900.00	$ 60,000.00	$ (40,000.00)	100%
	Funds from Reserve	$ 100,000.00			$ -	$ 60,000.00	$ (40,000.00)	
	DEPARTMENT TOTAL:	**$ 780,500.84**	**$ 703,938.15**	**$ -**	**$ 76,562.69**	**$ 818,301.00**	**$ 37,800.16**	**4.8%**

Department: Meredith Sewer Department [503]

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Select Board Recommendation: Budget Recommendation	2026 Select Board Recommendation: Dollar Variance	2026 Select Board Recommendation: Percent Variance
	PERSONNEL SERVICES							
0100-01-010	Full-time Employees	$ 142,258.80	$ 137,614.94	$ -	$ 4,643.86	$ 161,130.45	$ 18,871.65	13.3%
0109-01-010	Overtime	$ 6,500.00	$ 3,373.63	$ -	$ 3,126.37	$ 6,500.00	$ -	0.0%
0111-01-011	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
0600-01-060	Health Insurance	$ 47,038.00	$ 47,037.72	$ -	$ 0.28	$ 20,223.22	$ (26,814.78)	-57.0%
0600-02-060	Health Insurance - Opt Out	$ -	$ 7,644.36	$ -	$ (7,644.36)	$ 12,000.00	$ 12,000.00	100.0%
0601-01-060	Dental Insurance	$ 2,242.74	$ -	$ -	$ 2,242.74	$ 1,321.80	$ (920.94)	-41.1%
0602-01-060	Life Insurance	$ 12.00	$ 12.00	$ -	$ -	$ 12.00	$ -	0.0%
0603-01-060	FICA	$ 9,223.05	$ 922.90	$ -	$ 8,300.15	$ 10,393.09	$ 1,170.04	12.7%
0604-01-060	Medicare	$ 2,157.00	$ 2,156.55	$ -	$ 0.45	$ 2,430.64	$ 273.64	12.7%
0605-01-060	Retirement	$ 10,063.53	$ 10,063.13	$ -	$ 0.40	$ 19,443.80	$ 9,380.27	93.2%
	TOTAL PERSONNEL SERVICES:	$ 219,495.12	$ 208,825.23	$ -	$ 10,669.89	$ 233,455.00	$ 13,959.88	6.4%
	OPERATIONS & MAINTENANCE							
0205-01-020	Boot Allowance	$ -	$ 375.00	$ -	$ (375.00)	$ 750.00	$ 750.00	100.0%
0210-01-020	Cell Phones	$ 1,500.00	$ 1,441.55	$ -	$ 58.45	$ 1,500.00	$ -	0.0%
0286-01-020	Telephone	$ 500.00	$ 500.00	$ -	$ -	$ 500.00	$ -	0.0%
0290-01-020	Uniforms	$ 800.00	$ 1,619.77	$ -	$ (819.77)	$ 800.00	$ -	0.0%
0319-01-030	Equipment - Miscellaneous	$ 3,000.00	$ 77.97	$ -	$ 2,922.03	$ 3,000.00	$ -	0.0%
0500-01-023	Electricity	$ 38,000.00	$ 38,000.00	$ -	$ -	$ 38,000.00	$ -	0.0%
0505-01-023	Heating Oil	$ 3,500.00	$ 3,500.00	$ -	$ -	$ 3,500.00	$ -	0.0%
0510-01-023	Propane	$ 3,600.00	$ 3,600.00	$ -	$ -	$ 3,600.00	$ -	0.0%
0550-01-040	WRBP - Adm Fees	$ 79,500.00	$ 68,834.00	$ -	$ 10,666.00	$ 79,500.00	$ -	0.0%
0551-01-040	WRBP - Cap Recovery	$ 78,500.00	$ 36,958.00	$ -	$ 41,542.00	$ 78,500.00	$ -	0.0%
0552-01-040	WRBP - Capital Replacement	$ 140,506.00	$ 39,890.00	$ -	$ 100,616.00	$ 140,506.00	$ -	0.0%
0553-01-040	WRBP - Operation & Maintenance	$ 580,000.00	$ 359,892.00	$ -	$ 220,108.00	$ 580,000.00	$ -	0.0%
0554-01-040	WRBP - Industrial Discharge Permit	$ 1,200.00	$ 1,200.00	$ -	$ -	$ 1,200.00	$ -	0.0%
0701-01-070	Diesel	$ 3,750.00	$ 3,750.00	$ -	$ -	$ 3,750.00	$ -	0.0%
0899-01-092	Sewer Capital Recovery	$ 50,000.00	$ 50,000.00	$ -	$ -	$ 50,000.00	$ -	0.0%
0964-01-094	Bundled Project Debt Payment	$ 40,257.00	$ 38,056.00	$ -	$ 2,201.00	$ 40,392.00	$ 135.00	0.3%
4126-01-045	Collection System Maintenance	$ 50,000.00	$ 67,905.44	$ -	$ (17,905.44)	$ 65,000.00	$ 15,000.00	30.0%
4130-01-045	Dock Pump Repairs	$ 2,000.00	$ 1,015.02	$ -	$ 984.98	$ 2,000.00	$ -	0.0%
4143-01-045	Equipment Maintenance	$ 5,000.00	$ 3,501.97	$ -	$ 1,498.03	$ 5,000.00	$ -	0.0%
4155-01-045	Fire Extinguisher Maintenance	$ 1,000.00	$ -	$ -	$ 1,000.00	$ 1,000.00	$ -	0.0%
4170-01-045	Generator Maintenance Agreement	$ 3,500.00	$ 5,257.90	$ -	$ (1,757.90)	$ 3,500.00	$ -	0.0%
4205-01-045	Misc. Repairs & Maintenance	$ 4,000.00	$ 946.22	$ -	$ 3,053.78	$ 4,000.00	$ -	0.0%
4241-01-045	Radio Maintenance	$ 500.00	$ -	$ -	$ 500.00	$ 500.00	$ -	0.0%
4256-01-045	Sewer Pump Station Maintenance	$ 30,000.00	$ 14,357.15	$ 11,632.00	$ 4,010.85	$ 35,000.00	$ 5,000.00	16.7%
4288-01-045	Vehicle Maintenance	$ 4,000.00	$ 529.04	$ -	$ 3,470.96	$ 4,000.00	$ -	0.0%
4325-01-043	Chemicals & Degreaser	$ 7,500.00	$ 1,997.60	$ -	$ 5,502.40	$ 5,000.00	$ (2,500.00)	-33.3%
4326-01-043	Cleaning Supplies	$ 400.00	$ 398.69	$ -	$ 1.31	$ 400.00	$ -	0.0%
4380-01-043	Laboratory Supplies	$ 500.00	$ 368.08	$ -	$ 131.92	$ 500.00	$ -	0.0%
4390-01-043	Manhole/Line Repair Supplies	$ 3,000.00	$ 449.97	$ -	$ 2,550.03	$ 3,000.00	$ -	0.0%
4393-01-043	Meters	$ 1,500.00	$ -	$ -	$ 1,500.00	$ 1,500.00	$ -	0.0%
4395-01-043	Office Supplies	$ 1,500.00	$ 15.41	$ -	$ 1,484.59	$ 2,500.00	$ 1,000.00	66.7%
4431-01-043	Safety Supplies	$ 3,500.00	$ 1,165.79	$ -	$ 2,334.21	$ 3,500.00	$ -	0.0%
4440-01-043	Small Tools	$ 4,000.00	$ 6,643.25	$ -	$ (2,643.25)	$ 5,000.00	$ 1,000.00	25.0%
4500-01-047	Asphalt Paving	$ 6,000.00	$ 108.00	$ -	$ 5,892.00	$ 6,000.00	$ -	0.0%
4561-01-047	Septic Pumping	$ 5,000.00	$ 4,450.00	$ -	$ 550.00	$ 5,000.00	$ -	0.0%
4800-01-022	Water Dept. Building Rental	$ 7,200.00	$ 7,200.00	$ -	$ -	$ 7,200.00	$ -	0.0%
5003-01-045	Instrumentation/Alarms/Scada/@WTP	$ 30,000.00	$ 16,191.06	$ -	$ 13,808.94	$ 30,000.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 1,194,713.00	$ 779,819.88	$ 11,632.00	$ 403,261.12	$ 1,215,098.00	$ 20,385.00	0.0%
	CAPITAL OUTLAY							
	VFD Installation/Electrical upgrades Rte 3 station	$ 62,500.00	$ -	$ -	$ 62,500.00	$ 35,000.00	$ (27,500.00)	100.0%
	F350 2021	$ 37,500.00	$ -	$ -	$ 37,500.00	$ 80,000.00	$ 42,500.00	100.0%
	TOTAL CAPITAL OUTLAY:	$ 100,000.00	$ -	$ -	$ 100,000.00	$ 115,000.00	$ 15,000.00	$ 100.00
	Funds from Reserve	$ 100,000.00			$ -	$ 115,000.00	$ 15,000.00	$ 100.00
	DEPARTMENT TOTAL:	**$ 1,414,208.12**	**$ 988,645.11**	**$ 11,632.00**	**$ 513,931.01**	**$ 1,448,553.00**	**$ 34,344.88**	**2.4%**

Department: Conservation Commission

Account Number	Account Description	2025 Appropriations: 2025 Appropriations	2025 Appropriations: Expended 12/31/2025	2025 Appropriations: 2025 Encumbrances	2025 Appropriations: Variance Budget/Actual	2026 Selectboard Request: Budget Recommendation	2026 Selectboard Request: Dollar Variance	2026 Selectboard Request: Percent Variance
	OPERATIONS & MAINTENANCE							
0220-01-020	Dues - Memberships	$ 700.00	$ 600.00	$ -	$ 100.00	$ 700.00	$ -	0.0%
0248-01-020	Meetings & Training	$ 300.00	$ 85.00	$ -	$ 215.00	$ 300.00	$ -	0.0%
0258-01-020	Printing	$ 250.00	$ 71.76	$ -	$ 178.24	$ 250.00	$ -	0.0%
4395-01-043	Office Supplies	$ 50.00	$ -	$ -	$ 50.00	$ 50.00	$ -	0.0%
4545-01-043	Plans & Maps	$ 900.00	$ -	$ -	$ 900.00	$ 200.00	$ (700.00)	-77.8%
4665-01-048	Professional Services	$ 25,300.00	$ 18,416.76	$ -	$ 6,883.24	$ 26,000.00	$ 700.00	2.8%
4680-01-048	Trail Improvements/Maintenance	$ 5,500.00	$ 12,994.49	$ -	$ (7,494.49)	$ 5,500.00	$ -	0.0%
	TOTAL OPERATIONS & MAINTENANCE:	$ 33,000.00	$ 32,168.01	$ -	$ 831.99	$ 33,000.00	$ -	0.0%
	CAPITAL OUTLAY							
		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL OUTLAY:	$ -	$ -	$ -	$ -	$ -	$ -	
	Transfer from Reserve		$ -		$ -	$ -	$ -	
	DEPARTMENT TOTAL:	**$ 33,000.00**	**$ 32,168.01**	**$ -**	**$ 831.99**	**$ 33,000.00**	**$ -**	**0.0%**

Department: **Regional (Outside) Agencies**

Account Number	Account Description	2025 Appropriations	Expended	2025 Encumbrances	Variance Budget/Actual	Budget Recommendation	Dollar Variance	Percent Variance
		2025 Appropriations				**2026 Selectboard Request**		
	OPERATIONS & MAINTENANCE							
0900-01-090	American Legion Post 33	$ 3,000.00	$ 3,000.00	$ -	$ -	$ 3,000.00	$ -	0.0%
0902-01-090	Court Appointed Special Advocates (CASA)	$ 1,000.00	$ 1,000.00	$ -	$ -	$ 1,000.00	$ -	0.0%
0905-01-090	Community Action Program (CAP)	$ 36,600.00	$ 36,600.00	$ -	$ -	$ 36,600.00	$ -	0.0%
0906-01-090	Granite VNA and Hospice	$ -	$ -	$ -	$ -	$ 10,000.00	$ 10,000.00	100.0%
0910-01-090	Interlakes Day Care Center	$ 23,027.00	$ 23,027.00	$ -	$ -	$ 26,251.00	$ 3,224.00	14.0%
0911-01-090	Kidworks Learning Center	$ 10,000.00	$ 10,000.00	$ -	$ -	$ 10,000.00	$ -	0.0%
0912-01-090	Interlakes Community Caregivers	$ 3,800.00	$ 3,800.00	$ -	$ -	$ 5,900.00	$ 2,100.00	55.3%
0913-01-090	Lakes Region Mental Health	$ 13,500.00	$ 13,500.00	$ -	$ -	$ 18,377.00	$ 4,877.00	36.1%
0914-01-090	Greater Meredith Program	$ 15,000.00	$ 15,000.00	$ -	$ -	$ 20,000.00	$ 5,000.00	33.3%
0915-01-090	Lakes Region Tourism	$ 2,500.00	$ 2,500.00	$ -	$ -	$ 2,500.00	$ -	0.0%
0917-01-090	Waypoint (formerly Child & Family Services)	$ 1,500.00	$ 1,500.00	$ -	$ -	$ 1,500.00	$ -	0.0%
0918-01-090	Lakes Region Planning Commission	$ 11,304.00	$ 11,304.00	$ -	$ -	$ 12,327.00	$ 1,023.00	9.0%
0925-01-090	Meredith Chamber of Commerce	$ 7,000.00	$ 7,000.00	$ -	$ -	$ 7,000.00	$ -	0.0%
0926-01-090	Meredith Historical Society	$ 4,300.00	$ 4,300.00	$ -	$ -	$ 4,500.00	$ 200.00	4.7%
0927-01-090	Lakes Region VNA and Hospice	$ 85,000.00	$ 85,000.00	$ -	$ -	$ 85,000.00	$ -	0.0%
0930-01-090	Motorcyle Week Rally Dues	$ 5,000.00	$ 5,000.00	$ -	$ -	$ 5,000.00	$ -	0.0%
0935-01-090	New Beginnings	$ 1,836.00	$ 1,836.00	$ -	$ -	$ 1,836.00	$ -	0.0%
0936-01-090	NH Humane Society	$ 10,763.00	$ 10,763.00	$ -	$ -	$ 10,763.00	$ -	0.0%
0946-01-090	Winnipesaukee Wellness Center	$ 3,500.00	$ 3,500.00	$ -	$ -	$ 3,500.00	$ -	0.0%
NEW	Family Promise of the Lakes Region	$ -	$ -	$ -	$ -	$ -	$ -	0.0%
	TOTAL REGIONAL AGENCIES:	**$ 238,630.00**	**$ 238,630.00**	**$ -**	**$ -**	**$ 265,054.00**	**$ 26,424.00**	**11.1%**

Revenue Projections

Account Description	2025 Revenues: 2025 Revenues	2025 Revenues: 2025 MS-434R	2026 Revenue Projections: 2026 Revenues	2026 Revenue Projections: Dollar Variance	2026 Revenue Projections: Percent Variance
General Fund					
Property Taxes	$ 30,900,918	$ -			
Other Taxes & Penalties	$ 300,000	$ 268,707	$ 260,000	$ (8,707)	-3.2%
Licenses, Permits, and Fees	$ 2,231,624	$ 2,274,950	$ 2,400,000	$ 125,050	5.5%
State Sources	$ 849,567	$ 909,224	$ 909,224	$ -	0.0%
Charges for Services	$ 875,000	$ 900,000	$ 1,100,000	$ 200,000	22.2%
Miscellaneous Revenues	$ 235,000	$ 604,460	$ 425,000	$ (179,460)	-29.7%
Total Revenues - General Fund	**$ 4,491,191**	**$ 4,957,341**	**$ 5,094,224**	$ 136,883	2.8%
Enterprise Funds					
Water Funds	$ 780,501	$ 780,501	$ 818,301	$ 37,800	4.8%
Sewer Funds	$ 1,414,208	$ 1,414,208	$ 1,448,553	$ 34,345	2.4%
Total Revenues - Enterprise Funds	**$ 2,194,709**	**$ 2,194,709**	**$ 2,266,854**	$ 72,145	**0.0%**
TOTAL REVENUES:	**$ 6,685,900**	**$ 7,152,050**	**$ 7,361,078**	**$ 209,028**	**2.9%**